

# FINANCIAL TIMES

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## WORLD NEWS

### Brazilian claims \$500,000 loss on Danish forex scheme

A Brazilian man claims to have lost nearly \$500,000 he sent to a Copenhagen-based company for speculation on his behalf in the foreign exchange market. The company, trading now as Market Forces, is not authorised in any European Union country. Page 10

**Scotland-France freight link**  
The UK government welcomed a decision by Railtrack to press ahead with a £220m (\$363m) scheme for an upgraded freight route to link Glasgow in Scotland with the Channel tunnel in southern England. Page 4

**Budget threat to Netanyahu**  
Israel's prime minister Benjamin Netanyahu came under fresh pressure from his nationalist and religious coalition partners to increase spending or face defeat in Thursday's parliamentary vote on next year's budget. Page 10

**Spain to repay civil war debt**  
Spain is to make reparations for seized assets of the losing side in the Spanish Civil War, nearly 60 years after the end of the war. Page 2

**Europe: State of the Union**  
The next six months should lay the groundwork for the most dramatic transformation of the European Union since its foundation. Negotiations will begin to prepare its historic eastward expansion, while members choose the founders of a single currency to be launched on January 1 1999. Next Monday, a special pull-out supplement of the Financial Times will examine the challenges facing the Union and Britain's Labour government, which will hold the EU presidency for the next six months.

**Clinton to seek tax cuts**  
US president Bill Clinton will again seek modest tax cuts aimed at middle-income families when he announces budget proposals early next year, said Rahm Emanuel, his senior adviser for policy and strategy. Page 2

**Mayor held over massacre**  
Mexican authorities have arrested the mayor of the town in Chiapas state where 45 Indian peasants were killed last week, and have accused him of arming the paramilitary gunmen who carried out the massacre. Page 10

**Chinese envoy in South Africa**  
China's vice-premier and foreign minister Qian Qichen arrived in South Africa for a state visit and meeting with President Nelson Mandela that will culminate in establishment of diplomatic ties between their countries. Page 3

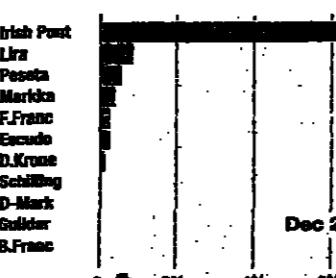
**Cambridge seeks private fees**  
UK pupils from private schools would have to pay a premium to attend Cambridge University under radical proposals to be unveiled next month. Page 4

**Survey into BSE sheep link**  
A UK survey of 3,500 farms aimed at establishing whether bovine spongiform encephalopathy (BSE) has spread to sheep is to be undertaken in the new year. Colleges and private companies have been invited to conduct a confidential postal questionnaire. Page 4

**Crack in Japanese opposition**  
Japan's opposition fragmented further when its largest grouping, the New Frontier party, or Shinshinto, voted to dissolve itself. Page 3

**Paul Getty becomes UK citizen**  
Billionaire J. Paul Getty II has revoked his US citizenship and been granted a UK passport after 25 years living there. Page 4

## EMS: Grid



The Spanish peseta replaced the Finnish markka in third place in the EMS grid in Christmas week. However, with currencies increasingly converging towards their central rates and traders on holiday, moves were minute. Currencies, Page 17

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## Melvyn Weiss

Master of the class  
action suit

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## Business tribes

MBAs threaten  
France's elite

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## Kenyan election

Moi's last  
hurrah?

Page 8

MONDAY DECEMBER 29 1997

# G7 banks to discuss ways of helping South Korea

Criticism in Washington over handling of the crisis

By Gerard Baker in Washington and Richard Waters in New York

Commercial banks from the Group of Seven industrialised nations are due to hold a series of meetings today to consider how to help South Korean companies meet foreign currency obligations that still threaten the financial stability of the world's 11th largest economy.

The meetings reflect the increasing pressure on international banks to play a leading role in the Korean bail-out, and come as criticism mounts in Washington and elsewhere that the crisis has been handled.

Late last week the Korean won soared and stock prices rose sharply after the G7 governments and the International Monetary Fund agreed to speed up the handing over of \$10bn from the \$57bn in assistance promised to South Korea. But that support was only part of a broader public and private sector package, with commercial banks expected to help in shoring up the country's liquidity, something not all of them have agreed to do.

Eisuke Sakakibara, the Japanese finance ministry's vice-minister for international affairs, said yesterday the bank meetings, which have been called at the bidding of national central banks and finance ministries, would consider how to tackle the banks' hesitancy in lending more to South Korea and to roll over their existing loans.

Bankers in the US, where the exposure to Korea is believed to be concentrated in a handful of banks, said they expected existing loans to be rolled over, but it was too early to say whether private sector institutions would advance new money as well.

"You first have to maintain the [existing credit] lines, before seeing what can be done next," one US bank said yesterday.

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## Hong Kong to slaughter chickens in anti-flu move

By Louise Lucas in Hong Kong

Hong Kong's chicken population of more than 1m is to be slaughtered as part of the government's campaign to contain the spread of deadly "bird flu".

The virus, formally named influenza A H5N1, has killed four people in the territory; a further eight cases have been confirmed and eight more are suspected.

The mysterious flu strain, which migrated from birds to humans in May, has spread panic in Hong Kong. Experts from around the world have flown in to determine key issues, such as how the virus is spread, but until they reach conclusions Hong Kong residents are playing safe.

Hospitals have been inundated with patients over the holiday period. Bird flu symptoms are similar to those accompanying more common flu, such as fever and sore throats, prompting many to seek professional help when they might normally have reached for an aspirin.

Tourism, an ailing part of the economy even before the advent

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### ECONOMICS

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Kenyan Democratic party presidential candidate Mwai Kibaki arrives for a rally in Nairobi attended by 10,000 supporters ahead of today's election. President Daniel arap Moi is tipped to win the second multi-party poll in the country's history. Three killed, Page 2; Moi's last hurrah, Page 8

## Ulster paramilitary murders spark fears for peace process

By John Murray Brown in Dublin and George Parker in London

British and Irish ministers yesterday appealed for calm, after weekend tit-for-tat murders threatened to derail the Northern Ireland peace process and return the province to its cycle of sectarian violence.

But there seems little immediate threat that political pressures will prevent the US from providing the financial support for South Korea to which it is committed. The US will release early next month \$1.7bn from a total commitment of \$5bn to the Korean bail-out. But that money will come from a special Treasury resource, the exchange stabilisation fund which the Treasury secretary may use without the need for approval from Congress. This fund has as much as \$30bn in total assets that can be deployed with the general aim of stabilising international financial markets.

The IMF said yesterday it needed to review its economic forecasts for South Korea in the light of the won's steep fall.

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testing time, and I do not underestimate the seriousness of it," said Mo Mowlam, the UK's Northern Ireland secretary.

The crisis was sparked by the shooting on Saturday of Mr Wright, known as King Rat, inside the high-security Maze prison.

The Irish National Liberation Army, an extreme republican faction, claimed responsibility for the murder.

Mr Wright's former associates in the breakaway Loyalist Volunteer Force, who confirmed their involvement in the Dungannon shooting, warned of more bloodshed to avenge the death of their former commander.

Detectives believe a loyalist gang who later shot and killed doorman Seamus Dillon near Dungannon, Co Tyrone, had planned to open fire on a crowded disco just yards from where he was on duty.

Mr Dillon, 45, was an ex-republican prisoner who had served a life term for IRA murders. Two other doormen and a 14-year-old bar attendant were also hit.

"It is a dangerous time. It is a

occupation last night was to ensure the main republican and loyalist terror groups stick to their ceasefires.

Bertie Ahern, Irish prime minister, said he was "very concerned" about the implications not just for Northern Ireland but for the Republic. The Loyalist Volunteer Force has in the past carried out a number of botched bomb attacks in Dublin and elsewhere in retaliation for IRA actions.

The breakdown in security is doubly embarrassing coming as it does as 180 loyalist and republican inmates are out on extended Christmas parole - one of the government's measures to build confidence in the peace process in the two communities.

While the LVF and INLA both oppose the current Stormont negotiations, security officials fear a vicious feud between these two splinter groups could easily spill over, forcing the IRA and its loyalist rivals to abandon their ceasefires and resume the armed conflict.



NOW ON

AUSTIN REED



Bonn may try to end ECB role

Three die in ethnic violence

Foreign ceiling raised

Reforms will see 1.2m sack

ASIA'S FINANCIAL CRISIS: ■ Labour threat in Korea ■ Vietnamese banks struggle ■ Manila tightens belt

## Ramos orders officials to cut spending

Fidel Ramos, president of the Philippines, has ordered government offices to cut expenses by at least 25 per cent next year to help cope with Asia's currency turmoil, AP reports from Manila.

Mr Ramos issued the order at the weekend and recommended steps to cut expenses to ease a steep rise in the budget deficit caused largely by the falling value of the Philippine currency.

The peso has fallen from 26 to about 40 to the US dollar since July.

Mr Ramos said that it was important for government agencies "to match expenditures with available resources" to maintain economic stability and sustain the country's economic growth while financial troubles sweep south-east Asia.

Among the steps he suggested were a ban on foreign travel by government officials next year, except when foreign grants are made, and a freeze on most new financial benefits for government employees.

Mr Ramos, however, is exempt from the travel ban. He is planning to visit Switzerland next year to address an international economic forum.

Government offices have been asked to reduce consumption of fuel, water, electricity and office supplies, according to a copy of the order.

A ban on the purchase of new government cars and equipment has also been imposed.

The austerity plan, drawn up by a government budget committee, takes effect on January 1, and will last for a year unless lifted by the president.

Officials said the peso's decline had driven up the value of foreign currency-denominated expenses and interest payments on the country's foreign debt, resulting in a large budget deficit this year.

Salvador Enriquez, budget secretary, said that the government deficit this year had reached more than 14bn pesos (\$356m), largely because of the peso's decline.

He said the problem had been worsened by a shortfall in government revenue collection this year.

Figures on output underline weakness of the economy

## Japan still on critical list

By Paul Abrahams in Tokyo

The Japanese economy is likely to remain in a critical condition until at least February, according to Koji Omi, the economic planning agency minister. His warning followed the cabinet's approval of an austere budget for the next fiscal year and a flurry of economic data underlining the weakness of the economy.

The budget was approved on December 25 and is expected to be just 0.4 per cent above this year's forecast. It included the first year-on-year cut in the foreign aid budget, the first cut in defence-related spending since 1985 and the largest ever fall in public works spending - down 7.8 per cent to Y8.990bn (\$890m).

The combination of this year's cut in public works spending and weak consumer demand has fed through to the construction sector, the country's largest employer. Weak consumer confidence meant housing

starts declined year on year by 23.5 per cent in November. Construction orders rose just 5.2 per cent.

The number employed in the construction industry - which accounts for 10 per cent of all employment - fell 3.8 per cent to 6.64m in November. Overall, the seasonally adjusted unemployment rate remained at a record high of 3.5 per cent last month.

Growing fears about unemployment contributed to weak retail sales, which fell year on year by 4.7 per cent in November. Department store sales fell 3.5 per cent. The Japan Department Stores' Association said sales of household appliances tumbled 10.3 per cent to Y64bn. Electrical home appliance sales dropped 24.1 per cent to Y6.2bn.

The deflationary forces in the economy were apparent in December's inflation figures for the Tokyo area, where prices rose year-on-year only 1.7 per cent. Nationwide consumer prices

increased 2.1 per cent in November. Consumer prices around Tokyo increased 1.8 per cent in this year, after being flat last year and falling 0.2 per cent in 1996. The low inflation data were despite a 2 percentage point increase in sales tax introduced in April.

Poor consumer demand fed through to November's industrial production figures, which fell a worse than expected 4.1 per cent, the biggest drop since March 1996. The Ministry of International Trade and Industry used the word "weak" to describe the output data for the first time in two years. Shipments fell 5.3 per cent, inventories increased 1.4 per cent, while the inventory-to-delivery ratio rose a worrying 6.1 per cent.

Vehicle production fell 7.5 per cent last month, according to the Japan Automobile Manufacturers' Association. Output of cars declined for a second month, down 7.2 per cent to 667,578 units.

However, exports continue

performed poorly in last year's general election and in by-elections this year.

Mr Ozawa plans to launch his new party next month. It is expected to have about 100 conservative Diet members and may be called the Conservative party or the Reform party.

Mr Ozawa has been pushing for an alliance with the ruling LDP, but moderate members of the ruling party who oppose dealing with Mr Ozawa - have been in the ascendant this year.

Other Diet members of the NFP will rejoin Komei, a

## Opposition party disintegrates

By Paul Abrahams

Japan's opposition parties fragmented further over the weekend when the largest opposition party, the New Frontier party (NFP), or Shinshinto, voted to dissolve itself. The move was prompted by Ichiro Ozawa, president of Shinshinto. He hopes to eliminate criticism of his leadership from within the party by setting up a new political grouping.

The collapse of the NFP will provide a welcome boost to Ryutaro Hashimoto, prime minister and leader of

the ruling Liberal Democratic party (LDP), whose popularity has plummeted in recent months.

The NFP has 173 members in the Diet (parliament) but has had a steady trickle of defections. Most have expressed concern about Mr Ozawa's autocratic style of leadership and his policies - he is an advocate of supply-side reforms, based on changes to the tax regime and economic deregulation.

The party was formed only in 1994, when Mr Ozawa and a number of MP's defected from the LDP. However, it

group of upper house members sponsored by Soka Gakkai, the country's largest lay Buddhist organisation. The remainder will join a grouping under Michihiko Kano, who ran against Mr Ozawa in this month's contest for leadership of the NFP.

Mr Ozawa has been pushing for an alliance with the ruling LDP, but moderate members of the ruling party who oppose dealing with Mr Ozawa - have been in the ascendant this year.

Other Diet members of the NFP will rejoin Komei, a

## NEWS: INTERNATIONAL



Labour unrest in South Korea: a dissident union has vowed to fight the threat of mass job losses - seen as essential to the IMF-inspired remedy for the country's economic ills

By John Burton in Seoul

The head of South Korea's dissident trade union said he would oppose efforts to cut jobs under the International Monetary Fund's \$57bn bailout programme - raising the prospect of labour strife over economic reforms promised by the nation's new president.

Kwon Young-kil, the leader of the Korean Confederation of Trade Unions (KCTU), rejected a proposal by Mr Kim Dae-jung, the president-elect, to introduce laws that would make it easier for companies to sack workers as part of industrial restructuring.

Mr Kim has been meeting labour leaders to win their support for the IMF programme, which is expected to lead to mass redundancies as companies are forced to cut investments and sell subsidiaries in response to high interest rates set by the IMF.

"The reality of our economy is that we need the co-operation of the IMF," Mr Kim told the KCTU leader. "For that, we must hurry reforms requested by them and lay-offs are inevitable."

Mr Kim, who has been a supporter of the trade unions, had earlier proposed that job cuts could be postponed for six months if workers agreed to wage freezes and shorter working hours, but he has since

acknowledged that these efforts may no longer be effective.

Mr Kim has already received the backing of the Federation of Korean Trade Unions, which represents 1.2m workers and is the trade union to be officially recognised by the government, for the IMF's tough conditions. The KCTU represents another 500,000 workers in key industries, including car and shipbuilding companies.

Mr Kwon demanded that public hearings be held to assign blame for the recent economic crisis and that those officials responsible should be punished. He also vowed to launch a political party to represent the interests of workers, who, he said, were being unfairly forced to bear the burden of mistakes made by the government.

The president-elect has offered to improve Korea's meagre unemployment insurance programme and improve job training to gain

union support for job cuts.

Parliament approved legislation at the weekend that would allow the government to tap funds from the underground economy that could be used to finance unemployment insurance. This

would include issuing bearer bonds to those holding illegal cash hoards.

However, the protest by Mr Kwon underscores the fact that Mr Kim could face a stiff challenge in convincing angry workers that job

investment when Korea needs overseas capital to pay short-term foreign debt.

The IMF last week agreed to advance \$10bn to Korea to prevent it declaring a debt moratorium. But analysts warn foreign banks must still roll over loans and overseas investors should return to the nation's battered financial markets if Seoul is to solve its debt crisis.

In exchange for the emergency funds, Seoul agreed to extensive reforms that would remove nearly all restrictions on foreign investment in its financial markets.

Korean markets rallied on the news on Friday, but the response was short-lived as the Seoul bourse remained stagnant on Saturday.

It closed for the year at 376.31 points - a 42 per cent decline for 1997. Interest rates ended flat at 27 per cent.

Analysts warned that the high interest rates would lead to funding shortages and more bankruptcies, with banks calling in loans to meet Bank for International Settlement (BIS) capital adequacy levels as demanded by the IMF. The Korean currency, the won, has fallen

from 842.70 to the US dollar at the beginning of 1997 to 1,498 last Friday.

Analysts said the won would have to stabilise before foreign investors started to take advantage of record high interest rates and low share prices, which are near a 10-year low, and return to the financial markets.

From tomorrow, the bond market will be fully opened to foreign investors, while foreigners will be allowed to take majority stakes in listed Korea companies and conduct "friendly mergers and acquisitions".

China has issued new rules intended to increase the transparency of listed companies' annual reports. They demand greater clarity in financial reporting and more details of changes to shareholding.

The new rules, announced in the China Securities newspaper, the stock market's official paper, will take effect with the publication of the 1997 full-year results due by the end of April 1998.

The China Securities Regulatory Commission, the chief stock market regulator, will require details of profit sources as well as asset restructurings, including mergers, acquisitions and other significant transactions.

Listed companies will have to explain the use of funds raised, disclose any changes in their use from the purposes stated in a prospectus, and publish an opinion on the company's operations by its board of directors and supervisory body.

Changes in ownership have become an increasingly frequent feature of life in corporate China, which is undergoing a wave of capital restructuring since President Jiang Zemin approved moves towards a mixed economy at a landmark congress of the Communist party in September.

Lack of transparency in Chinese companies has been one of the chief complaints among domestic and foreign investors. Many international institutional investors, for example, have said they will not invest in companies listed in China's mainland markets in Shanghai and Shenzhen until they improve their openness and financial reporting.

Meanwhile, China has created its largest accountancy firm by merging a dozen accountancies. The new firm's revenues are expected to exceed Yn100m (\$12m) this year, according to the Economic Daily, which reported the merger.

China Accounting was formally established in Beijing this week and will employ about 1,000 people, including 480 certified public accountants.

The merger is intended to boost credibility and improve services in the face of competition from domestic and international firms.

## China draws South Africa away from its friendship with Taiwan

By Mark Ashurst in Cape Town

The ceremony will also mark the end of South Africa's diplomatic ties with Taiwan, which Chinese authorities in Beijing regard as a renegade province.

Beijing has insisted that South Africa sever diplomatic relations with Taiwan, which contributed substantially to funding the 1994 election campaign of South Africa's ruling African National Congress - as a precondition for formal ties.

Mr Qian is to meet President Nelson Mandela today. Diplomatic ties between the two countries will be resumed formally tomorrow, when the Chinese foreign minister will meet his South African counterpart, Alfred Nzo, to sign official documents in Pretoria.

voted in favour of the change, diplomats said yesterday.

Gen Le Kha Phieu, 66, has been for months tipped to replace the party general secretary, who will be 61 next month.

However, sources said he might not officially replace Mr Muoi until later next year, as the general secretary was keen to oversee a smooth transition at a time when Vietnam faced threats to economic stability because of the Asian economic crisis and recent bouts of rural unrest.

This could rise to \$2bn by 2000, and will be boosted further by the handing over of Hong Kong, the former British colony, which was returned to China in June. Trade with Taiwan was worth about \$1.7bn in 1996.

Christopher Diamini, the South African ambassador-designate to Beijing, said a recent Chinese trade delegation to South Africa had signed trade and investment contracts worth about \$630m. These spanned an array of mineral and metals industries, including diamonds, copper, cobalt, iron ore, feed additives and steel.

## Lawyers fear for Kaunda's health as the world protests

By Michaela Wrong

Lawyers representing Kenneth Kaunda, Zambia's former president, who has been on hunger strike since his arrest on Christmas Day, said yesterday they were worried about his deteriorating condition and were pressing him to start taking fluids.

"Dr Kaunda is generally in good health but when you stop getting liquids it takes its toll very quickly," said Sakwiba Sikota, on Dr Kaunda's legal team. "He's at an advanced age and even a young man would find it hard to last in those conditions."

The Zambian government has justified the 28-day detention order imposed on the 73-year-old opposition leader by accusing him of

any evidence supporting the claim or lodge formal charges against Dr Kaunda, being held at a maximum security prison under state-of-emergency legislation, have triggered a wave of international protest.

The White House, President Nelson Mandela of South Africa, Britain's foreign office and the Commonwealth all expressed their "extreme concern" over the arrest at the weekend, calling for Dr Kaunda to be either put on trial immediately or released.

But its failure to produce

involvement in an abortive military coup attempt on October 28, staged while Dr Kaunda was out of the country on a lecture tour.

It was not immediately clear whether the detention, placed on aid resumption,

the latest repressive move by a government once regarded as progressive, would trigger a renewed aid suspension by Zambia's donors. They agreed only in July to ease a previous funding freeze triggered by the decision to bar Dr Kaunda from standing in the 1996 elections, won by Mr Chiluba. Analysts said Mr Chiluba's administration was now unlikely to meet "good governance" conditions some western donors had placed on aid resumption.

Dr Kaunda's lawyers, who will apply for his release in court today, said they believed the plan was to either to keep renewing indefinitely his 28-day detention order, or to charge him and 90 arrested army personnel and opposition supporters with treason.



Kaunda's condition is deteriorating

## NEWS: UK

Slowing of the economy 'may fail to bring inflation below 3 per cent until after 1999'

## Further interest rate rises predicted

By Daniel Green

City economists are predicting further interest rate rises in spite of reports from retailers that consumer demand may be slowing.

This is likely to lead to a sharp slowing of the UK economy after several years near the top of the European league table of economic growth, but may fail to bring inflation below 3 per cent until after 1999, say forecasters.

Goldman Sachs said two more base rate rises, each of 0.25 percentage points, were likely before the year end. HSBC James Capel says any perception that base rates

have already peaked "is likely to prove unfounded".

However, both said a rise as soon as the January 7-8 meeting of the Bank of England's Monetary Policy Committee is unlikely.

Instead, there could be a 0.25 percentage point rise in February with another in the spring, said Goldman Sachs. HSBC James Capel says that a rise is possible "well into the first quarter".

These views are in line with those of financial markets, where short sterling futures have been expecting UK rate rises in the new year.

They come against a background

of rising pay, leading to strong consumer spending that is partly responsible for inflation remaining above the Bank of England's target.

These factors mean that what may turn out to be a disappointing Christmas unlikely to affect the Monetary Policy Committee's deliberations, said HSBC James Capel.

It said other than on this very short term view, consumers are showing few signs of holding back.

That means the Bank of

England's forecasts of a sharp fall in gross domestic product is unlikely, hence the pressure for further interest rate rises.

As well as the Christmas trading statements from retailers scattered through January, the City is likely to watch closely four other sets of data, said Goldman Sachs.

About 25 per cent of pay deals will affect in January, and retail price inflation excluding mortgage rate changes (RPIX) for December will be published on January 13.

Several quarterly business surveys are published during the month, and a preliminary estimate of GDP in the final quarter of 1997 will be out on January 23.

Even a worsening of the problems faced by some Asian countries, such as Korea, is not

likely to deflect the MPC from raising rates.

The MPC appears prepared to tighten if domestic conditions warrant it even if there is financial market turbulence," says Goldman Sachs.

There will be a powerful effect on GDP growth, according to both securities houses. Year on year growth will slide from a 1.97 level of about 3.5 per cent to about 2 per cent by the end of 1998.

Goldman Sachs' new 1998 forecasts suggest growth will remain below 1.7 per cent for the whole of 1999 while RPIX refuses to fall below 3.5 per cent.

## UK NEWS DIGEST

## EU role to help combat crime

The British government intends to use its imminent presidency of the European Union to co-ordinate action against football hooliganism in the run up to next summer's World Cup finals in France. Jack Straw, the home secretary, also aims to grant new powers to Europol and develop measures to fight illegal immigration, terrorism, drug trafficking and organised crime throughout Europe. He has identified a particular problem with some former Soviet bloc nations hoping to join the EU.

"We have 19th century procedures to pursue 21st-century criminals," he said, complaining at the length of time it takes for criminals arrested in one EU country to be extradited and tried in another. The British presidency, which runs for six months from January 1, allows the government to chair all meetings of EU ministers.

Although some 80 per cent of business is routine, and up to a further 10 per cent arises from unforeseeable events, the nation holding the presidency has considerable power to set the European agenda.

Simon Buckley

■ J PAUL GETTY II

### Citizenship for heir to oil fortune

J Paul Getty II, the billionaire philanthropist, has been granted British citizenship after 25 years living in the UK, it was confirmed yesterday. Heir to what was once the world's biggest private oil fortune, Mr Getty, 65, is prepared to pay the price of a British passport in higher taxes. His application for citizenship was granted in the week before Christmas, Home Office sources confirmed. Mr Getty was reported to have immediately revoked his US nationality. The news comes in the week after the British government agreed to re-examine an application for citizenship from Harrods owner Mohamed Al Fayed. The businessman had an earlier request for a British passport rejected without explanation.

So far John Paul Getty, once the world's richest man, J Paul Getty II is one of Britain's greatest benefactors. With an estimated fortune of £1bn he has been able to give donations thought to total more than £120m (£198m) to UK causes including £50m to the National Gallery and £20m to British Film Institute.

■ BEEF CRISIS

### Farm survey to probe sheep link

A nationwide survey of 3,500 farms aimed at establishing whether bovine spongiform encephalopathy has spread to sheep is to be undertaken in the new year. Universities, colleges and private companies have been invited by the agriculture ministry to conduct a postal questionnaire.

Replies will be anonymous and confidential. The ministry is advertising the survey as an exercise in establishing accurate figures on scrapie, the fatal brain disease of sheep believed to have caused BSE after cattle were fed on rations containing contaminated sheep remains.

Veterinary scientists are trying to discover whether BSE has passed into sheep that were also fed the processed remains of sheep and cattle. The ministry said: "We are advertising for an outside organisation to run the survey in order to guarantee complete independence. The aim is to establish how much scrapie there is in the flock and how much there has been."

■ HEALTH

### Flu fears prompt air quality rules

Tough measures to control air-conditioning on flights are set to be introduced amid fears that passengers are being exposed to dangerous germs. The emergence of a new flu virus in Hong Kong has prompted increasing concern that the germs could rapidly spread to Britain because of poor air conditions on numerous daily flights into Heathrow. The European Joint Aviation Authority plans to introduce strict new controls on air-conditioning in cabins, adding to already tight measures which require airlines to provide a fresh supply of air six times an hour. The Civil Aviation Authority said: "Controls are already tight. Airlines are required by law to provide no less than 50 per cent fresh air at any one time. Cabin air is also changed up to seven times an hour and aircraft cabins are safer than any other form of transport."

■ WORKPLACE

### Women's skills not appreciated

The paths women take after compulsory education are leaving them at a disadvantage in the labour market, according to the Policy Studies Institute. A report published today by the independent think-tank says the allocation of training is exacerbating gender inequality in the workplace and women's skills are not being fully appreciated or utilised by employers.

Andrew Solger

## Ministers welcome plan for rail freight route

Railtrack to link Glasgow and Channel tunnel

By George Parker, Political Correspondent

The government yesterday welcomed Railtrack's decision to press ahead with a £200m (£363m) scheme to create an upgraded freight route linking Glasgow in Scotland with the Channel tunnel terminal in southern England.

The route would take up to 400 lorries a year off the roads.

Railtrack plans to widen tunnels and raise bridges on the west coast main line, allowing "piggyback" road trailers to use the route to continental destinations.

The company, which owns the track, signalling and stations on the UK rail network, believes it can complete the upgrading of the west coast main line for considerably less than the £350m originally estimated.

The lower cost reflects the fact the company is undertaking a separate £20m modernisation of the route over the next five years to carry high-speed passenger trains.

Railtrack said yesterday it hoped the government would provide up to £150m in grants for the project, while there might be additional support from Brussels. It said preliminary talks with officials from the department of environment, transport and the regions had gone well, adding: "They were reasonably happy for us to go forward."

Although John Prescott, the deputy prime minister, has not yet agreed the government should support the scheme financially, his spokesman said: "This sort of scheme is in line with our thinking as we want to see more freight moved by rail."

Railtrack is asking for funding over many years under a public-private partnership, to ensure Mr Prescott's £35m annual freight grants budget is not exhausted on a single project.

The company argues that a £150m grant represents good value for money, since it is roughly the cost of adding an extra lane to the overcrowded M6 motorway.

However a senior minister has indicated that the option has fallen out of favour.



Police search the area around the Glengannon Hotel in Northern Ireland after the murder by pro-British "loyalists" of former republican prisoner Seamus Dillon. The killing followed the murder in prison of loyalist Billy Wright. The incidents sparked fears of widespread violence.

## Manpower survey predicts job buoyancy

By Robert Taylor, Employment Editor

The UK recruitment market will be at its most buoyant in the first quarter of next year than at any time since 1989, according to the survey published today by Manpower, the employment agency.

But the report predicts a sharp downturn in job opportunities in the service sector, especially in retailing.

"This reflects both the expected seasonal downturn and very high levels of expectation recorded in the final quarter of 1997," it says.

The survey reports a substantial demand for employees in manufacturing - notably in electronics and telecommunications - with optimism in building, auto

manufacture and general engineering.

It says: "While there is evidence some industries are exercising caution in their medium-term plans, others are expanding their workforce."

Manpower reports signs of employment growth in the

public sector after several years of stagnation, with an improvement in job prospects in both local and central government.

Most UK regions are expected to experience an improvement in employment.

The east Midlands is pre-

dicted to be the area with the greatest job expansion in the first quarter, followed by the west of England, the counties around London, and southern England.

South Wales is the region expected to suffer the biggest net loss of jobs in the first quarter. But a net

decline is also predicted in Scotland and north-east England.

"Almost without exception our respondents take a positive view of the immediate future while watching the medium and long term carefully," said Lillian Bennett, Manpower chairman.

"However, they are concerned about potential skill shortages and in addition to reviewing their training plans, they are seeking means to achieve greater productivity and flexibility through different approaches to work fulfilment."

Manpower's survey was carried out among 2,221 companies by the group's 170 UK employment offices. The information was gathered during this month and the forecast is until the end of March 1998.

There is still a handful of younger names coming on an unlimited basis, but it is literally a handful. However, as long as members want to continue with the unlimited liability tradition we will support it," Lloyd's said.

Lloyd's expects the decline in the number of Names to continue beyond 2000, particularly as the average age of Names is now more than 60.

"There is still a handful of younger names coming on an unlimited basis, but it is literally a handful. However, as long as members want to continue with the unlimited liability tradition we will support it," Lloyd's said.

## Midlands' exports see upturn

By Richard Wolfe, Midlands Correspondent

Exporters in the UK's industrial heartland appear to have recovered from the worst effects of sterling's rise but are still reporting sales and orders at half last year's levels.

Manufacturers in the West Midlands recorded marginally higher export orders in the final quarter of 1997, after export levels hit their lowest point in 14 years in the autumn.

According to Birmingham Chamber of Commerce, 40

per cent of manufacturers said export orders fell in the three months to December, compared with 45 per cent in the third quarter.

However the impact of orders lost earlier in the year - as sterling reached its highest point against other European currencies - was still emerging towards the end of 1997. Among manufacturing exports, 23 per cent of companies reported worsening sales compared with 27 per cent in the previous quarter.

Richard Ireland, president of Birmingham Chamber and

chairman of Severn Trent water company, said: "This is a welcome trend, but export sales and orders are still only about half of what they were 12 months ago."

"Forecasts are for widespread job losses among exporters and it will take a dramatic turnaround in the economy to recover sufficiently to be able to avoid workforce reductions."

The Birmingham survey reveals that 15 per cent of manufacturers expect their workforces to decrease in the next three months - twice the level six months

ago. Almost a quarter expect their profitability to worsen over the next year.

That contrasts sharply with the service sector, where 50 per cent of West Midlands companies report increasing sales and orders to domestic markets.

The latest figures, published by the Office for National Statistics last week, showed the UK's trade in goods and services dipped heavily into the red in October. The global trade deficit in goods widened to £1.35bn (£2.22bn) - the highest for two years.

Hugh Kerr and Ken Coates are considering creating a leftwing alliance, bringing together socialists, environmentalists and anti-poverty campaigners.

The two leftwing MEPs, who were expected to be purged by the party leader

ship ahead of Euro-elections in May 1999, said they were dismayed by the rightward drift of Labour policy.

Their move came on the day Paddy Ashdown, the Liberal Democrat leader, was leading Labour towards a right-of-centre coalition with the Liberal Democrats.

Hugh Kerr and Ken Coates are considering creating a leftwing alliance, bringing together socialists, environmentalists and anti-poverty campaigners.

The two leftwing MEPs, who were expected to be purged by the party leader

in his new year message. Mr Ashdown delivered a rebuke to his party activists who want to stay at arm's length from Labour, arguing that they should have "the self-confidence to continue to work with others".

He insists the party must work with the government to complete "five great tasks": modernising the constitution, improving public services including education, ending the class system, changing attitudes on the environment and modernising the UK's relationship with Europe.

Mr Kerr said he was hoping that candidates standing on the alternative slate could win at least 10 per cent of the vote, enough to get a candidate elected under the new system of proportional representation.

Mr Kerr argued that Mr Blair seemed determined to join forces with the Liberal Democrats in a "government of national unity" on the next Strasbourg elections on

January 15.

The areas of strongest growth are likely to be short breaks and visits to friends and relatives. The BTA expects 26m people to have visited in 1997 and 26.7m in 1998.

It forecasts that the amount they spend will rise from £12.7bn (£21.6bn) in 1997 to £13.6bn by the end of 1998.

The BTA said it was difficult to forecast how many tourists would visit the UK from Asia, the fastest-growing outbound market, due to the financial turmoil in the region.

The UK has attracted a growing number of tourists since the recession of the early 1990s, culminating in 1996's record 25.3m.

However, the number of British tourists taking overseas holidays has outstripped the growth in visitors to the UK, leading to a £2.5bn deficit on the tourism balance of payments in 1996, a trend which has continued into 1997.

Privately educated pupils would be made to pay more to study at Cambridge

## University plans premium fee scheme

By Simon Tarrant, Education Correspondent

Pupils from fee-paying private schools would have to pay a premium to go to Cambridge University under radical proposals to be unveiled by a group of college bursars next month.

Under the plan, the university would become part of a British-style "IVY league" of elite institutions entitled to charge rich undergraduates extra fees to cover the costs of running world-class courses.

Other universities with a high ranking reputation and a high proportion of wealthy students educated at private

schools - including Bristol, Durham, Edinburgh and Oxford - would be invited to join the league.

The fee - which would supplement the £1,000 a year tuition fees to be introduced by the government next year - would be waived for state school pupils under a scholarship scheme financed initially by the government but eventually by business.

The bursars, who represent some of Cambridge's most famous colleges, including Peterhouse, the university's oldest institution, are unhappy that the university authorities may negotiate away the right to charge



## THIS WEEK

**W**hat do you call someone who speaks three languages?" asks the Brussels-based diplomat from the Netherlands before answering it herself with a smile appearing on her face. "Trilingual." Question: "What do you call someone who speaks two languages?" Answer: "Bilingual." Q: "And one language?" A: "English."

The joke always gets a laugh - especially from the diplomat. But are the English really so bad at speaking other languages? And, with the use of English increasing throughout the world, does it matter? The questions are pertinent because the UK will this week assume the presidency of the European Union for six months, and the government will more than ever have to devise the most effective ways of communicating with its colleagues in the other 14 EU countries.

Ministers and civil servants have been taking lessons in

French - probably still the most common language in EU institutions, even if English is fast catching up. They are being advised to stick to English on formal occasions and use interpreters.

But linguists say ministers will win friends if they can conduct the occasional informal conversation in another language. Some will no doubt regret lost opportunities in school French lessons.

David Crystal, grammarian and author of books on the English language, has no doubts about English speakers' deficiencies:

"Two-thirds to three-quarters of the human race are bilingual, but in the UK and the US all but a tiny proportion are monolingual.

The English do not put the same resources into language teaching as others, and since the 17th cen-

ture there has never been any particular interest in learning foreign languages."

According to Mr Crystal, the roots of the English complacency were laid down during the indus-

trial revolution when people had to go to Britain to find out about inventions. They were strengthened by the influence of the US on world politics and culture.

Here in Brussels, English speakers are frequently struck by the proficiency of Belgians at languages. Go into a shop and ask a question in what you think is fluent French and the chances are you will get a reply in fluent English - this is a country where the official languages are French, Dutch and German.

Collette Flesch, director-general of translation at the European Commission, says large countries produce fewer good linguists than small countries. She comes from Luxembourg, where many citizens can speak French, German and English as well as their native tongue. "In Luxembourg

we have no choice because as soon as we travel 50 miles we have to speak another language."

Ms Flesch believes the British command of languages has improved sharply in recent years, a view shared by David Thompson of Linguarama, the language tuition company. "Language tuition 20 years ago was very much for the multinational companies," he says. "Increasingly, professional firms and now government ministries are sending their employees."

Even so, English speakers appear less diligent in their studies than others - or are given less encouragement by employers. Linguarama grades students from zero to five in competence levels. Mr Thompson says it is common for English people to start work abroad with

a grade of less than two in the language they will be speaking, while most non-English speakers begin work in the UK on grade three English. "The British are more prepared than others to muddle through when they arrive in another country."

Given the growing use of the English language around the world and in the EU, that is perhaps not surprising. There are now at least 1.5bn English speakers around the world. In Europe more than 40 per cent speak English.

The entry to the EU in 1995 of Finland and Sweden, where English is widely spoken, has already sharply increased the use of English in the EU, a trend that worries both the French and the Germans. It is likely that EU expansion into eastern

Europe will have a similar effect.

"At first we thought the east Europeans would want to speak German," says Tony Scott, head of the English unit in the Commission's interpreting service.

"But at the moment they all seem to be learning English."

Experts are united in warning the UK against using this as an excuse to stop improving their languages. "Unless you speak other languages you have no idea how much of an advantage it is," says Ms Flesch. "I used to be a foreign minister and I know that when I made the effort to speak, say, Dutch, it was appreciated. I could negotiate better."

Mr Crystal is more blunt:

"There are very strong economic arguments for English-speakers learning other languages. If you are selling it helps to have a sympathy and ability in a foreign language. English is spoken by at least a quarter of the world. But that means three-quarters do not speak it."

## The Monday Profile: Melvyn Weiss

## A force to be reckoned with

**F**rom his corner office above Madison Square Garden, Melvyn Weiss commands views across the entire Manhattan financial district. In the past three decades he has come to be one of the most feared men throughout this territory, having established a reputation as one of America's most effective plaintiff's lawyers.

Mr Weiss took a leading role in developing the concept of class action lawsuits, and used it to hold the Wall Street community to account in a string of cases that have tested securities law. Plaintiffs he has represented include Alaskan residents after the Exxon Valdez oil spill, and investors in companies hurt by the collapse of Michael Milken's Drexel Burnham Lambert investment bank.

Some of the payouts involved have been enormous - in the case of Washington Public Power Supply System Securities, one of the largest bond defaults in US history, he recovered \$775m, while in the case of Drexel he retrieved more than \$800m.

But his latest case could be the biggest, and has created international repercussions. Mr Weiss is the liaison attorney for the more than 30 US legal firms that are suing the largest Swiss banks for their part in allegedly confiscating the assets of holocaust victims during the second world war. He and 21 other firms are acting "pro bono" - without fees.

The class action is attracting strong support in the US, and the legal team has been contacted by about 80,000 potential claimants. It has made clear that it is bringing the action on behalf of all the Nazis' victims, not just those who were Jewish.

The case is still stalled in a Brooklyn court but the legal team is continuing its investigation, retaining economists to estimate the total economic benefits the banks reaped from the war.

The Swiss bankers had applied to have the suit dismissed on the basis that consensual measures are already under way to settle the issue, through the panel chaired by Paul Volcker, a for-



mer chairman of the Federal Reserve. But Mr Weiss plainly believes there is no alternative to litigation: "We are dealing with the inability of diplomacy to solve this problem."

He also disputes the methods of the Volcker commission, which is attempting to calculate the exact amounts owed. "If we get trapped into thinking this about that, which we can justify with precision, we aren't doing justice to those who suffered from these wrongs, because 52 years of obfuscation make it impossible to reconstruct with precision. We aren't going to play that game," he says.

This development has alarmed the Swiss more than any of the other campaigns for restitution

launched in the past two years. Mr Weiss puts it: "They know who we are. They've studied us inside and out. We are seasoned lawyers and we are well financed and we aren't going away."

Both the lawyers and the banks are now in uncharted waters. Mr Weiss flew to Zurich this month to face the banks' chief executives in a meeting brokered by the US State Department, but those negotiations remain embryonic and both sides are braced for litigation that could last some years.

The Swiss banks may not be the only corporations to face legal actions. "Two months ago a wonderful gentleman, Jerry Blumenfeld, a survivor of six concentration camps who was used as a

slave labourer, came to see me

urging me to bring an action for

slave labourers against the com-

panies that were unjustly

enriched through slave labour," he says.

While Mr Weiss gives no hints

on whether he is ready to launch

such an action, it has the poten-

tial to affect some of the most

powerful industrial conglomer-

ates in Europe. There are also

distinct signs, with the US stock

market continuing to show

severe jitters after its prolonged

bull run, that he may have more

work to do closer to home.

He suggests that this may have

something to do with the strong

attacks on the legal profession

from Wall Street. Previous news-

paper reports have referred to

him as a "crocodile lawyer", and

there is heavy criticism for the

money that class action lawyers,

almost always paid on a contingen-

cy basis, can attract.

Typically, they receive about a

third of the total settlement

awarded. But the lawyers bear all

the costs of investigation, and as

they are paid on contingency

they bear the risk that they are

unsuccessful. They also have to

factor in the risk of dealing with

an unsympathetic judge.

We are under attack here in

the US because what corporate

America has done is take what I

think is one of the greatest

things in our system - access to

the courts - and make it what

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## OPENINGS



## NEW YORK

Philip Langridge (above) sings the title role in a revival of *Peter Grimes* tonight at the

Metropolitan Opera. The cast also includes Patricia Racette as Ellen Orford and Alan Opie as Balstrode. David Atherton

**A**re you a Classical Purist, or a Mainstream Stalwart? A New Modernist, or just a Good-Time Novice? This summer the South Bank Centre commissioned CRAM International to do some research into their audiences, what they liked and wanted; and CRAM "grouped" concert-goers into those four "distinct personality types", each with "different motivations".

CRAM's research was *qualitative* - "in-depth sessions" with five "focus groups" of eight concert-goers each, selected on specific (but unspecified) criteria from SBC mailing-lists - rather than *quantitative* (wider surveying, with questionnaires and statistics). The summary the SBC has sent me doesn't say whether CRAM formulated their "grouping" before they selected their subjects or afterwards, on the strength of what their in-depth sessions revealed. Perhaps it just sort of emerged.

On closer examination, the four personality-types seem to be not only distinct, but mutually exclusive. The Classical Purist is 50-plus and predominantly male, attends concerts two or three times a week, reveres 19th-century and earlier music, feels "threatened by change" but still searches for a "peak" musical experience". Contrariwise, the risk-taking New Modernist, aged 25 or 30, dismisses "traditional classical" music as "formal, rigid, safe", is intensely involved with 20th-century music and sees the arts as "pioneering new social values".

Obviously they will never go to the same concerts, though they may scowl at each other in the street. Presumably the Classical Purist goes to hear Shostakovich, Solti in Beethoven but not Mahler. (At least that leaves him more evenings for the Wigmore Hall, which is surely his natural habitat.) So who does go?

The Mainstream Stalwart, of course, whose kind make up what the Royal Festival Hall calls its "volume" audience. He attends some 20 concerts a year, seeks "the known and familiar" (not further defined), is drawn by "strong" conductors and soloists but "wary of experimentation" - also interested in in-house facilities like shopping, outlets, catering". Thank goodness for him or her!

It remains a mystery, nevertheless, how the recent Lutoslawski and Ligeti mini-festivals drew such good houses. Who were all those people? They must have been Good-Time Novices - "first-timers to the RFH, and occasional concert-goers" (so how come their names were on the mailing-lists?) - who wanted merely to visit the hall, and happened upon that music by accident. ("Venue plays an important role, as programme is unfamiliar", though "big names and popular composers are very influential".)

Luckily, they seemed to enjoy it. They like "children's events" too; and a "major motivator" is "shared social experience" - "drinks at bar, eating, people-watching" (I agree about that). Where the C.P. is credited also with wanting the RFH "restored to former grandeur", and the less tradition-conscious M.S. desires "improvements in fabric of the RFH" (double-glazing, maybe), nicely corroborating the SBC's anxious plea for refurbishment.

The G.T.N. is content to "like the idea of more links with NFT, RNT and MOMI", the SBC's neighbours.

Just what the SBC happens to want - but how do newcomers know about all that? (Only the N.M. has nothing relevant to say; presumably he doesn't give a damn about the venue.) Perhaps there are more plausible alternatives, towards the end of the SBC's summary two hitherto undocumented groups turn up.

The plain Modernists (less militant than New Modernists, perhaps), who "like a lively cross-arts approach" - but that wouldn't

prompt them to rush off to Ligeti or Lutoslawski. The Conservatives, then, who "believe in the purity of classical music alone" (probably don't want accompanying light-shows, nor interpretive dance)? Unless "classical" here means 18th/19th-century Classical, in which case they are Purists who shouldn't have dreamt of coming...

**H**onestly, I think these categories are built round pure fantasy-figures. Yes, there are "New Modernists", but they don't come to hear the London Sinfonietta in new "classical" music; they listen instead to World Music and/or Indies, techno-pop, improvised music and other picturesque continental things.

There are many "Classical Purists" too, in the positive sense (they want Classical works played straight, not mucked about). But most of them came round long ago to Bartók and Stravinsky too, not to mention Britten and Tippett, and many of them have discovered exciting virtues in newer postwar music.

In fact they - and we - are practically all "Mainstream Stalwarts". Some of them, unsurprisingly (it was ever thus), are ready to try newer stuff than some others: because a friend has told them about it, or they've read something which made it sound tempting, or have heard enticing samples on the radio.

If CRAMming people into dodgy categories were to have any impact on what the South Bank decides to programme, one would be dismayed. Fortunately, the conclusion the SBC has drawn from these "findings" is that they should continue - surprise, surprise - exactly as before: with a wide range of concerts to satisfy many tastes, along with the Barbican and the Wigmore Hall (which accommodates song-recitals and chamber music far better).

One hopes that the CRAM inquiry didn't cost the SBC management much, but probably it did. The relevant facts for concert-

hall management now are only these: (a) that currently famous (or well-hyped) solo performers will draw crowds, like a few renowned conductors too; (b) that Tchaikovsky cannot now compete with CDs, which cost less - often for better performances - and are indefinitely repeatable.

And (c): that promising performances of big pieces in the concert-hall still exercise a unique appeal, far beyond CD reproductions. Anybody can understand why. And also (d): that nobody should pretend to know which new music will arouse critical acclaim, attract larger audiences, and in the long run expand the standard repertoire in original directions.

Honest critics should not play at being prophets. Wrong guesses are endemic and inevitable, even among very clued-up musical people. To the general public, neither wrong guesses nor right ones matter very much, except when they find themselves sitting expensively amid a dyspeptic

crowd at some wrong-guess concert.

I've run out of space just when I meant to predict future successes for some of the new musicians I heard this year. That doesn't matter. Some of them have made an immediate mark anyway, some will disappear smoothly into limbo; others will be recognised later, perhaps for reasons that we never began to appreciate.

The battered heroes of concert-going, we like to think, are us critics, who troop off to many, many more concerts than any sensible person would do - purely in the hope of being able to advise you that some new composer, conductor or performer is worth hearing, or that some established one has begun to sound dispirited, flat or perverse.

Sometimes, naturally, we get it wrong. But would things be improved if, say, all South Bank concerts were tailored for specially predisposed audiences and specialist critics? The more anarchic the better, say I! These days, we need it more than ever.

Sam Albasini

At the Drill Hall, London WC1 to January 10 (0171 637 6270).

## INTERNATIONAL ARTS GUIDE

## ■ AMSTERDAM

## EXHIBITIONS

Stedelijk Museum

Tel: 31-20-5732911

[www.stedelijk.nl](http://www.stedelijk.nl)

Malevich: Works on Paper from the Kharzhiev Collection. 78 drawings in pencil, chalk, gouache, ink and watercolours, spanning almost the whole of the Russian avant-garde artist's career; to Jan 25

## OPERA

Netherlands Opera, Het Muziektheater

Tel: 31-20-551 8911

Dialogues des Carmélites: by Poulenc. New production conducted by Yves Abel in a staging by Robert Carsen; Dec 30

## ■ BERLIN CONCERTS

Philharmonie

Tel: 49-30-2548 8354

Berlin Philharmonic Orchestra: conducted by Claudio Abbado in works by Weber and Beethoven; Dec 30, 31

## OPERA

Deutsche Oper

Tel: 49-30-34584-01

• Hänsel und Gretel: by Humperdinck. Conducted by Olaf Henzold in a staging by Andreas Hornok; Dec 30

• Le Nozze di Figaro: by Mozart. New production conducted by Christian Thielemann and staged by Götz Friedrich, with sets by Herbert Wernicke; Dec 31

## EXHIBITIONS

Art Institute of Chicago

Tel: 1-312-443 3600

Renoir's Portraits: Impressions of an Age. Around 65 paintings spanning the artist's career, of subjects including Claude Monet and Madame Renoir. The show has been seen in Ottawa and will travel to Texas; to Jan 4

## ■ CLEVELAND

## EXHIBITIONS

Cleveland Museum of Art

Tel: 1-216-421 7340

When Silk Was Gold: Central Asian and Chinese Textiles. Featuring 54 precious textiles from the 8th to 15th centuries, when they were of immense economic and cultural

significance, including the most important known "cloth of gold". The exhibition will travel to New York; to Jan 4

## ■ LONDON CONCERTS

Barbican Hall

Tel: 44-171-638 8891

New Year Vienna: George Georgiadis conducts the London Symphony Orchestra in a programme including dances by the Strauss family; Dec 31; Jan 1, 2

## DANCE

Royal Festival Hall

Tel: 44-171-228 8200

The Royal Ballet: programmes including Peter and the Wolf, Tales of Beatrix Potter and Les Patineurs; Dec 29, 30, 31; Jan 1, 2

## Hayward Gallery

Tel: 44-171-261 0127

www.hayward-gallery.org.uk Objects of Desire: The Modern Still Life: Exploring 20th century developments of a 400-year-old genre, this show ranges from Picasso and Matisse to Oldenburg and Warhol; previously seen in New York; to Jan 4

## Tate Gallery

Tel: 44-171-827 8000

The Age of Rossetti, Burne-Jones and Watts: Symbolism in Britain 1860-1910. Works by British artists including the pre-Raphaelites Rossetti and Burne-Jones are presented alongside those of European

contemporaries such as Redon and Moreau. The show aims to demonstrate the powerful influence of Symbolism on British artists; to Jan 4

## OPERA

Shakespeare Theatre

Tel: 44-171-379 5399

The Royal Opera: The Merry Widow, by Franz Lehár, in a new translation by Jeremy Sams. New production by Graham Vick, with designs by Richard Hudson; Dec 31; Jan 1, 2, 3

## EXHIBITIONS

Brooklyn Museum of Art

Tel: 1-718-533 5000

Monet and the Mediterranean: "It is so beautiful here, so bright, so luminous! One swims in blue air; it is frightening!" wrote Monet from Cap d'Antibes in 1888. Bringing together more than 70 works, this exhibition presents the fruits of several journeys made by the painter to the Italian and French Rivieras in the 1880s, to Venice in 1908; to

Jan 4

## OPERA

Teatro alla Scala

Tel: 39-2-88787

Giselle: with sets and costumes by Marie-Louise Ekman; Dec 31; Jan 3, 4

## ■ MILAN

## DANCE

Teatro alla Scala

Tel: 39-2-88787

Giselle: with sets and costumes by Marie-Louise Ekman; Dec 31; Jan 3, 4

## CONCERTS

Lincoln Center

Tel: 1-212-721 6500

www.lincolncenter.org

New York Philharmonic: New Year's Eve Gala: Programme of works by Tchaikovsky, Mussorgsky, Ravel and Bizet.

Valery Gergiev conducts. Soloists include mezzo-soprano Olga Borodina, bass Samuel Ramey and pianist Alexander Toradze; to Jan 4

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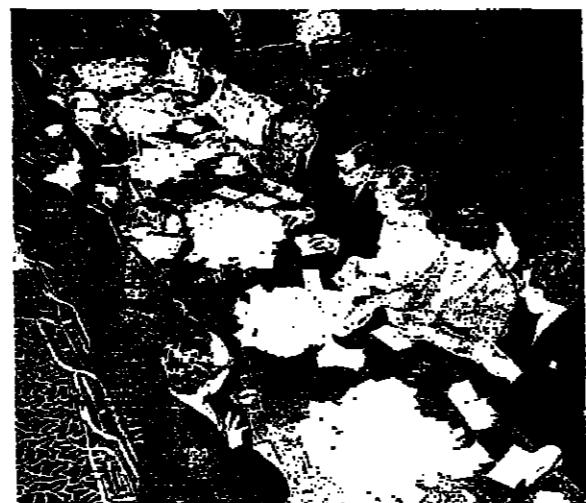
## ■ NEW YORK

## CONCERTS

Institutions on the edge

## Push-button democracy

Technology could make political parties redundant, argues Oliver Morton



Vote count: computer networks perform this function well

Government of the people, by the people, for the people: a nice idea, and certainly not one that anyone would wish to see perish. But a touch impractical.

So, at least, the political elites would have it. Best to settle for government of the people, by political parties, for the parties' constituencies and any swing voters that can be swung. After all, say the elites, if not parties the mob. Representation as we know it may be a poor form of government, but the alternatives are worse.

Though the first part is true, the second part of the claim can only be sustained if you insist on looking backwards. Looking forward to a world enriched by all but limitless flows of information and intelligent applications to make sense of it, there will be all sorts of alternatives to represent democracy: alternatives that could mark the end of party politics as practised today.

When Al Gore, the US vice-president, talks of a new age of Athenian politics ushered in by the internet, he is roundly pilloried for encouraging 'push-button politics'.

Direct democracy, any good party politician will tell you, is a terribly dangerous thing, as strife-torn Switzerland and poverty-stricken California bear witness.

Leaving aside the self-serving nature of such an argument, there are fairly good arguments against plebiscites as the norm, just as there are against denying the people any plebiscites. The important point, though, is that direct democracy, electronic or otherwise, is not the only alternative path to a mandate in a digital world. If it were ever true that parties and the mob were the only choices, it is no longer so.

A vote is a peculiar and privileged transfer of information. Organising such transfers using papers, pencils and people is cumbersome, but computer networks handle such things rather well.

Marcel Bullinga, a Dutch internet activist, has argued that it should be relatively straightforward to adapt the technologies of electronic cash, which have been

designed for a different peculiar and privileged transfer of information, to the needs of voting.

"Relatively straightforward" here means surprisingly finicky and hard to get right, but not fundamentally impossible. Ingenuity and encryption would thus allow the people to be issued with electronic franchises. Like electronic money, they would be individual, anonymous, unforgeable, countable and – crucially – transferable.

Imagine such franchises being issued regularly, each issue bearing on either a specific plan or a piece of legislation, or perhaps a broad area for concern. Every voter would get one by means of computer, television, phone or whatever. If you think this might further alienate the socially and politically excluded, there might be an argument for giving such people multiple votes on certain issues as a way of drawing them back into the debate. Nothing helps inclusion as much as a feeling that your say is being valued.

People could vote in different ways on different issues, regardless of party lines.

They could vote directly, if they wished, but they would not have to. Instead of choosing to follow all the debates on a given subject herself, a voter could simply choose someone she trusted and transmit her individual, anonymous and tallyable franchise to that person, or organisation. On workers' rights she might think Aslef likely to take a sensible point of view, or she might prefer Asda; on a "green" issue she might want to be represented by Friends of the Earth or by Fulham council. When the electronic debate was done, these intermediaries would cast all the votes in their power.

Today, the political parties operate a cartel of representation, one which limits voters' choices and bundles together views that do not necessarily sit easily side by side. Electronic franchises would break down this cartel. Many issues could be decided on by representatives drawn from a wider pool and with a more focused mandate. Framing the terms of the debates would be hard, but it would be much more transparent than it is today, when it goes on within governing parties.

Such a system may sound like a huge transfer of power to special interest lobbies. But the lobbies already have power; what this mechanism would do is put that power within a legitimate context. At present, lobbies neither put up nor shut up. They can claim the people's will by finding statements of their aims that the public will accede to in opinion polls; they can try for the moral high ground in debate, or go low with bullying, favours and threats. But they do not have the strength of their support tested and revealed; they do not have to make trade-offs in long debates. Competing for mandates would force that discipline on them.

This sort of political settlement goes with the grain of what's happening elsewhere in the digital realm. A short while ago, gurus claimed that the worldwide web meant death to all gobetweens as everyone sought to buy directly from suppliers: disintermediation was the name of the game. In political terms, this cutting out of the middlemen would be the equivalent of a direct plebiscite on everything. But though disintermediation is doubtless happening, it is far from the whole story.

People like intermediation: it saves them from doing everything themselves. The web is now showing distinct signs of reintermediation to the benefit of a new class of middleman. Intermediaries who thrived on privileged access and a knowledge of the subtleties of the process do not have the easy lives they once had. The new intermediaries understand customers could always buy direct and will come to them not for access but for content to be guided and understood, to be offered something by someone they trust.

The new politics might well be like that, dominated by ideas and solutions rather than by knowing the procedural ropes and operating the party machine. Trust would need to be regularly earned and it would have to be seen to be merited; each niche would be endlessly contested for. Massive conglomerates of opinion and opacity such as today's political parties would find it hard to prosper in such a world. The only question is how to create it in spite of them.

As a country that has been dependent on imports for up to

## LETTERS TO THE EDITOR

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## The IMF needs to repair its image and boost its role in trade

From Mr David Barton.

Sir, I read Gerard Baker's article headed "Someone must save the IMF, please" (December 19) with some misgiving. It appears that the International Monetary Fund could be severely damaged both by recent blows to the inadequacy of its remaining resources and to its credibility. As to the latter, both Denis Richard and Jeffrey Sachs (Letters, December 19) give their reasons for this.

I note that in the mid-1990s Michel Camdessus, the IMF managing director, had expansive plans to play a bigger part in both developing countries and the industrial world and had been lobbying for an increase in special drawing rights (SDRs).

He also argued for an increase in quotas to strengthen the IMF's capital base, partly to help the poorest countries, partly as a last resort financing not for the world but to be financed by the issue of SDRs.

At about the time the Group of Seven (G7) agreed to intensify the international surveillance of economies so as to ensure that future crises, such as the then recent Mexico one, that threatened the world financial system were handled less as a

last-minute emergency. We are entitled to know why decisions are taken at G7 summits and then apparently not implemented.

David Barton,

Leavers,  
Bosham Lane,  
Old Bosham,  
West Sussex, UK

From Mr John Raven.

Sir, Your leader, "Trade and Asia" (December 22), gives timely warning of a possible relapse into protectionism by some of the economies now under special financial stress and strain.

As a footnote to the animated debate on International Monetary Fund policy, in your news and letter columns, it may be useful to encourage the fund to take an unspectacular but important step in the reverse direction, towards fuller and freer trading, by giving new depth and focus to its established policies in customs reform.

For many years it has employed numerous experts to help deficient customs, by no means uncommon in Asia and elsewhere, to improve standards of revenue collection.

This, if seen, by the customs services concerned, as a

long-overdue practical effort to free individual trade constraints.

John Raven,

International Express

Carriers Conference,

Rue Joseph II,

3-1000 Brussels, Belgium

## A tragedy which is of others' making

From Mr Colin Rowat.

Thank you for your article on malnutrition in Unicef's annual report ("Malnutrition kills 6m children worldwide a year, says Unicef", December 17). One group of malnourished children not mentioned in your article is that in Iraq. In their case malnutrition is not a result of any natural inability to procure adequate nutrition but of the economic sanctions imposed on their nation.

As a country that has been dependent on imports for up to

70 per cent of its nutritional requirements, the impact of the sanctions has been severe. In 1995 a member of a Food and Agriculture Organisation mission to Iraq estimated that some half a million deaths of children under the age of five could be attributed to the sanctions over the 1990-95 period. The team's leader, American nutritionist Peter Pellett, returned to Iraq this past summer and remarked that he did not perceive the situation in hospitals to

have improved. This is reflected in Unicef's estimate that a third of Iraqi children under the age of five are "chronically malnourished".

It is tragic when a country is unable to feed its children; this tragedy perhaps borders on the criminal when its inability results from the policies of others towards it.

Colin Rowat,  
Faculty of economics and  
politics,  
Sidgwick Avenue,  
Cambridge CB3 8DD, UK

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Colin Rowat,  
Faculty of economics and  
politics,  
Sidgwick Avenue,  
Cambridge CB3 8DD, UK

## The loss is Europe's

From Mr Mustafa Gulek.

Sir: For a country which was feared by the Europeans (and indeed by the Russians and the Arabs) for the better part of 600 years, it seems tragic that Turkey is not even considered for admission to the EU along with the likes of recently liberated ex-communist countries, some of whose human rights records leave considerably more to be desired than Turkey's.

Europe needs Turkey as a bulwark against the most volatile region in the world. The EU should have, at the very least, considered Turkey's application with perhaps certain restrictions such as the mobility of labour. At the end of the day, it is a greater loss to Europe than it will ever be for Turkey.

Mustafa Gulek,  
foreign affairs editor,  
Olay newspaper,  
Ankara, Turkey

## Retailers will travel

From Mr Arthur Egon Graaff.

Sir, The verdict on international retailing does not seem to be in yet, in spite of Richard Tomkins' judgment in his informative article "Wal-Mart goes shopping in Europe" (December 20), stating that retailing travels steadily. Immediately, examples of the contrary spring to mind: Ikea everywhere;

Ahold in France, Czech Republic, Spain and the US; Marks and Spencer, Makro, Heunes and Mauritius, C&A, Spar, Co-op, Aldi, Burger King, W.H. Smith; and also, to some extent, companies like Marpowel and Tandstad, to name but a few.

Arthur Egon Graaff,  
Javastraat 102,  
1094 HM Amsterdam

## Kenya's 'dinosaur' has not buckled under western pressure to modernise, say Michela Wrong and Michael Holman

## Moi's last hurrah

They will fry in their own fat.

That was what Daniel arap Moi, Kenya's president, said of the country's opposition in 1992. Five years later his warning is coming true.

Yet Mr Moi's rivals are not the only ones feeling the heat. The foreign donors who forced him to introduce multipartyism and privately forecast his downfall are also wondering where they misread the signals.

Once regarded as the west's role model in Africa, Kenya is now viewed as a test case for linking aid to good government. But as the country goes to the polls today it is becoming clear that Mr Moi, one of the last of a generation of post-independence African autocrats, is about to have the last laugh.

Polls predict that he will emerge as one of the few members of the continent's rapidly diminishing "dinosaur" club to survive two multiparty polls and that his ruling Kanu party will hold on to its 34-year hold on power.

The achievement is all the more remarkable given realities on the ground: rampant corruption, increasing poverty, crumbling roads, strike-hit social services. Even as Mr Moi is making pledges, the country is experiencing its worst cholera outbreak in a decade, a measure of the urban squalor that has set in.

In 1992, when Mr Moi had been pressurised into accepting multiparty politics by a donor-aid freeze and was looking increasingly out of touch, he won at least 25 per cent of the vote in 8 of Kenya's 8 provinces, while Kanu got 94 out of 210 parliamentary seats. Experts believe he is now heading for a repeat performance in five provinces, thereby meeting the conditions for avoiding a run-off, while Kanu could seize up to 120 seats.

Much of the credit for this can be laid at the opposition's door. Mr Moi warned that multipartyism would increase ethnic tensions in Kenya, and so it has proved. A glance at the newspapers

is enough to reveal that the political debate is regarded almost entirely in terms of tribal positioning, with ideological issues noticeable by their absence.

Opposition parties that once embraced several ethnic groups have subdivided on tribal lines. Repeated attempts to field a single opposition candidate against Mr Moi have collapsed under the weight of tribal hostilities and the enormous egos battling for supremacy. Last time, Mr Moi stood against seven candidates, this time faces 14. His claim that only Kanu enjoys support across the country is substantially correct.

Seeing this, disillusionment and bitterness have replaced the euphoria that swept the country before 1992, when real change seemed possible. Election monitors have been alarmed by the grassroots campaign violence seen across the political spectrum.

But responsibility for maintaining the status quo does not rest with the opposition alone. Mr Moi has proved extraordinarily skillful at maintaining ruling party dominance while conceding many of the principles of a multiparty state.

A range of constitutional reforms introduced this year, which took the wind out of a gathering campaign to disrupt the elections, was hailed as a democratic breakthrough by donor countries. But if the uncontrollable money-printing that

oiled the Kanu campaign and sent the economy into a tailspin in 1992 has been absent this time, the overall system remains heavily tilted in Kanu's favour.

Many of the constitutional changes are ignored on the ground or were introduced too late to make a difference.

For example, the previously banned Safina party was registered a month ago, hardly time enough to organise a campaign. The electoral registration process omitted between 2m and 3m young new voters, likely to vote for the opposition. The constituency carve-up favours the establishment and the state media stubbornly devotes the lion's share of coverage to Mr Moi.

Opposition appointees are still in the minority on the election commission overseeing the polls, explaining the body's feeble response to growing complaints of vote-buying, bribery and civil service bias. And Mr Moi has exploited his access to state resources to provide the electorate with a multi-billion-dollar sweetener: unbudgeted wage increases for the civil service.

Several opposition parties are threatening not to recognise results handing victory to Mr Moi. But his return seems assured enough for public attention to be increasingly swinging from today's vote to the struggle pending within Kanu itself.

Kanu elections are long overdue. With Mr Moi now 73 and facing his last term, the result would be a more democratic and accountable Kanu, but a system that still fell far short of what donors originally envisaged. Cynics might argue that all the years of outside pressure for reform have merely served to trigger the modernisation of a one-party structure that once looked in danger of extinction.

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## FINANCIAL TIMES

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Monday December 29 1997

## Korea's time for change

In South Korea, the hour of radical reform has come. And with the hour may also have come the man. Kim Dae-jung, the next president, may have no experience of government and limited knowledge of economics, but he does possess three invaluable qualities: great courage, credibility with working people and independence from the now discredited *ancien régime*. In the short breathing space Korea may enjoy, he must agree immediate actions.

To his credit, Mr Kim has recognised that Korea's travails are also an opportunity. As he has remarked, "we have to utilise the IMF agreement as momentum to turn a misfortune into a blessing by faithfully observing it 100 per cent". This is what the next president had to say, even if he had grave doubts about the wisdom of the International Monetary Fund's medicine. But he must also do what he can to ensure that reforms are not just in the interests of the Korean people, but acceptable to them.

So great has been the incompetence of the outgoing regime and so adverse the turn of the markets that hapless Korea has become a beggar – and beggars cannot be choosers. The IMF-organised rescue package is now worth some \$80bn. Only last week, with talk of default swirling around the market, Korea received a \$10bn advance on the money it needs.

## Stabilise markets

This money is not present. The principal purpose of the rescue is to stabilise global financial markets, halt financial contagion and save foreign creditors. The policies being demanded in return will accelerate the slide into bankruptcy of the over-indebted Korean private sector. This will make it still easier for foreign investors to buy domestic assets at undervalued prices. Korea Inc is now going for a song.

Ordinary Koreans are entitled to feel cynical. They are no less entitled to anger when people write of their economy as if it were a basket case. How many economies have generated full

employment, a relatively equitable distribution of income and a more than 17-fold increase in real incomes per head over the past half century? Yet they can not cling to the old model of *chaebol*-led, centrally orchestrated development, even if they wanted to. It is dead.

How then is the new government to replace it?

First, the Korean government should close down weak financial institutions and recapitalise the stronger ones at once. It must not allow the Korean economy to suffer indefinitely from the financial weaknesses that have crippled Japan's economy in the 1990s.

Second, it should try to complement the inevitable and desired expansion of foreign ownership of Korean industry with measures to widen domestic ownership as well. To prevent bankrupt family-owned big business falling wholesale into foreign hands at fire-sale prices, it must encourage accelerated conversion of domestic debt into equity. Some of this should be purchased from the salvageable financial institutions, for later resale to private Korean investors.

Third, it must deregulate the economy, to promote the expansion of service industry and medium and small businesses.

Fourth, it must introduce a carefully designed mix of labour-market deregulation and a welfare safety net. But it must refuse to undermine negotiated labour market arrangements that give employees the security they intensely desire.

This crisis has eliminated both the possibility and the desirability of business as usual. But it remains the obligation of any Korean government to implement reforms that both are – and are seen to be – in the interests of Koreans, while respecting the demands of now all-powerful outsiders.

Achieving this balance will require not less radicalism than demanded by the outside world, but still more. Mr Kim is a man. He can think the hitherto unthinkable. Not only can he do so; he must.

## Asia's impact on world stocks

Will the Asian crisis mark a turning point for global equities? Certainly a combination of financial meltdown in Japan, together with defaults across the region, could have that effect. Yet this remains the worst-case scenario and one which need not happen. Indeed, signs of a solution are at last beginning to emerge where it matters most, in Japan.

Two preconditions of Japanese economic and financial recovery are the use of public funds to support the banking system and a readiness to put fiscal policy on an expansionary track. On the first score, the government has already performed the requisite U-turn, helped by the impact on public opinion of the recent collapses of Hokkaido Takushoku Bank and Yamaichi Securities.

Where fiscal policy is concerned the Japanese have yet to take the full measure of their problems. But prime minister Ryutaro Hashimoto has started to unbutton his fiscal hairshirt. The recent budgetary package was a paltry affair, but in cutting income tax it marked a symbolic change of direction. The markets can be relied on to impose further shocks on the government to push it towards a more direct confrontation with the debt deflation that is throttling the economy.

## Plausible outcome

For the moment panic still reigns in the markets over South Korea. Yet even here the most plausible outcome is one in which a combination of external official financing, debt rescheduling and structural reform along the lines proposed by the International Monetary Fund will ultimately stabilise the situation. Meantime IMF support implies that the bad debt experience of bankers around the world will be softened. Their lending capacity relatively unimpaired, banks will be able to finance continuing business expansion.

That leaves equity markets in the US and Europe facing a mixed future. If Asian deflation is not to puncture global growth

in the US, where demand is still buoyant, must act as a global importer of last resort. Yet this spells trouble for the US corporate sector, because the counterpart to an increasing trade deficit will be a deterioration in corporate cashflow. In effect, US industry faces accelerating wage pressure in an exceptionally tight labour market, while confronting a profits squeeze because of the increased competitiveness of companies in the developing Asian economies.

The earnings prospect in the US, then, has worsened. This alone may be enough to kill off the bull run. If all those who have invested in section 401K pension plans suddenly discover they have suffered a negative wealth effect, consumer demand will weaken and the economy will slow.

## Fed's reluctance

Yet it should not be forgotten that the financial background remains immensely supportive for equities. The Federal Reserve is reluctant to raise interest rates while the threat of contagion from Asia remains. It knows that the disinflationary pressures from the region will help keep the lid on domestic prices. At the same time the global flight to quality is causing US and European bond yields to fall to their lowest levels in 40 years, which provides a further prop for equities.

This is the kind of background against which companies look to takeovers to boost their profitability. Credit is available to finance their ambitions. With US retail investors so far largely undeterred by the Asian setback and companies already bidding enthusiastically for each other, the scope for a very speculative last leg to the bull market is apparent.

The worry is that valuations already look stretched. So the greater the rise, the steeper the downward lurch in due course because the Fed will be obliged to put a painful end to proceedings. It is too early to predict a hard landing, followed by recession. But the risks have increased perceptibly this year.

## The gospel according to Kim

John Burton and Peter Montagnon on the benefits and pitfalls that may arise from South Korea's new economic programme

When Kim Dae-jung was elected South Korea's president 10 days ago, there was little sign that he even understood the nature of the country's economic problems, much less that he would sanction a radical solution that could become a watershed for Korea.

But over Christmas, the left-wing dissident Roman Catholic was suddenly transformed into an apostle of liberalism, promising an unprecedented opening of Korea's sheltered economy as part of the latest International Monetary Fund bail-out.

There are plenty of pitfalls ahead. But if he lives up to his word, Mr Kim will end the state-directed capitalism that has been both the foundation of Korea's export-led growth and, through its doctrinaire rigidity, the source of its near collapse during the past six months. Instead Korea will finally join the mainstream global economy.

The conclusion must remain provisional, but the result could be little short of revolutionary for Korea's inward-looking society. Despite the passing of two generations since the end of the Japanese colonial era, Korea has never managed to shake off the nationalism and fierce mistrust of foreigners which is the legacy of that period.

Last week Mr Kim spoke unequivocally that Korean business and jobs could no longer be protected from the competition that flows from foreign investment. "From now on there is no need for discrimination between indigenous and foreign capital," he told union leaders. "We are living in an era where foreign investment is more important than foreign trade."

The statement marks a wholesale shift away from the obsession with exports that has been the hallmark of the country's state-directed economy. As part of the fresh agreement with the IMF, Korea set an accelerated and detailed timetable for opening its financial markets fully to foreign investors, permitting foreign takeovers and allowing commercial and investment banks to establish subsidiaries.

It also agreed to impose a high interest-rate regime designed to attract foreign capital that would help it repay its \$110bn (\$26.5bn) in short-term debts, while forcing its big conglomerates to restructure, sell lossmaking activities and the ruinous cross-subsidies that have burdened them with unsustainable debt.

The prescription was not new, but no previous president has been prepared to swallow it. If Mr Kim follows through, Korea could push far ahead of Japan in modernising its economy, says Mr Richard Samuelson of SBC Warburg Dillon Read.

In the process, the whole structure of Korean government and society could change. As a market-oriented regime is introduced, the government will have to become more responsive to democratic influences, and power will become decentralised.

## Out with the old...



South Korea's real GDP growth (%)



Economic reformer: new president Kim Dae-jung

Backer of state-directed capitalism: ex-president Kim Young-sam

Source: SBI, ING Securities

weakness in the world economy, and there is a serious risk that tight money at home might lead to overkill. After 30 years of growing at an average 8 per cent a year, Koreans will not take too kindly to the possibility of seeing growth stop for a while. Only if the country can quickly attract foreign investment with the promise of jobs will the new prescription be seen to work.

If and when that starts to happen, a new Korea could rise from the ashes. For all their nostalgia for President Park Chung-hee, who as dictator in the 1960s and 1970s set Korea's export machine in motion while ruthlessly suppressing consumption at home, there are signs that Koreans are ready for change.

Mr Park is best remembered for strong economic leadership. To the surprise of the markets, that, in his own, very different way, is what Mr Kim is now promising.

Doosan, the nation's biggest brewery.

Hanwha is negotiating the purchase of its oil refining and petrochemical station business by a leading international refiner, believed to be Royal Dutch Shell, and the government has offered to sell the bankrupt Hanbo steelworks to overseas bidders.

The car industry could be next. Ford has expressed interest in raising its 15 per cent stake in bankrupt Kia Motors, which was recently nationalised but may now be up for sale. General Motors might buy Mando Machinery, Korea's bankrupt leading car-parts maker.

Foreigners are also looking to buy department stores, pharmaceutical companies and domestic brokerage houses.

The increased foreign influence on Korea's protected economy might initially come as a shock. But a recent report by Booz-Allen & Hamilton, the US consultancy, said that Korea's future success lies in becoming "the most hospitable, and least xenophobic, location for global business in north-east Asia".

John Burton

## New year diet for the bloated chaebol

to keep out foreign involvement as it pursued a policy of industrial self-sufficiency. But the International Monetary Fund's \$57bn rescue has forced the country to drop restrictions on foreign takeovers. From tomorrow foreign investors will be able to acquire a 55 per cent stake in any listed company and 100 per cent by the end of 1998.

Despite its problems, Korea has many attractions for foreign investors. It is one of Asia's largest and richest consumer markets after Japan. Its proximity to China makes it a valuable manufacturing export base in north-east Asia, with good infrastructure, a well-educated and industrious workforce and improving labour productivity.

That Korea is prepared to embrace foreign investment as a way out of its predicament is an extraordinary change for a nation that deliberately sought

share prices are so low that the total market capitalisation of the Seoul bourse last week amounted to Wom68,350bn (\$44bn), about the size of the Dutch banking group ING, the world's 70th-largest company.

Pumped up by the financial steroids of cheap state-directed bank loans for decades, the *chaebol* have become flabby and bloated. Industry is in woeful financial shape, with debt burdens of more than four times equity. Six big groups have already collapsed this year.

Net profits of manufacturing companies accounted for a mere 1.4 per cent of sales during the first half of 1997, according to the Korean central bank. Thirteen of the top 30 *chaebol* reported losses last year, while the combined earnings of this corporate elite amounted to only Wom350bn. A combination of high interest rates, foreign exchange losses on overseas debts, slowing domestic and regional demand, and predatory pricing policies threatens the future of most *chaebol* unless they sell subsidiaries to raise capital for debt servicing.

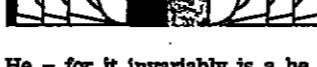
Yet the family owners of the *chaebol* are still reluctant to dismantle their business empires. Campaigns have been launched by executives and workers of leading conglomerates to buy back shares to prevent foreign takeovers. The government says it will only approve friendly bids by foreigners.

But the credit crunch affecting most conglomerates is expected to force them to accept foreign takeovers eventually. Several troubled *chaebol* have begun disposing of assets. Ssangyong sold its tissue and sanitary napkin unit to Procter and Gamble, while Coca-Cola acquired soft-drink bottling operations from

The state's grip on France's business elite is loosening, says Andrew Jack

## Crème de la crème, sans MBA

## BUSINESS TRIBES



He – for it invariably is a he – had a modest background. A teacher's pet, his intelligence won him a place at the prestigious Ecole Polytechnique, and entry with just a few other top students into the grand corps.

While on secondment to the private office of a minister, he published a book attacking France's elite under a *nom de plume*, even though he was fast becoming part of the system himself. He held a succession of civil service positions, rising to head an important government department.

"Parachuted" into a top executive job in a state-owned industrial group, he was evicted when general elections brought another party to power. He found shelter running an obscure parastatal research institute, where he wrote a second, rather more worthy book on a technical subject with generous but uncredited help from a young graduate.

The worry is that valuations already look stretched. So the greater the rise, the steeper the downward lurch in due course because the Fed will be obliged to put a painful end to proceedings.

It is easy to caricature the members of France's business elite, mainly because so many of them fit so easily and accurately into the stereotype. A casual flick through the company chairmen listed in the French *Who's Who* reveals the same pattern: trained at the Ecole Nationale d'Administration (ENA) or Ecole Polytechnique (and sometimes both), followed by stints in government and then in industry for the engineers, or banking or insurance for the *inspecteurs des finances*.

Such individuals are coming under increasing attack. The losses and scandals surrounding groups as diverse as Credit Lyonnais, Elf Aquitaine and Thomson have drawn attention to the similar background of their top managers.

In a caustic remark widely reported with considerable relish in the French press, Alain Madelin, head of the rightwing Démocratie Libérale party, said: "Ireland has the IRA, Spain Eta, Italy the Mafia, and France ENA."

The reality is more complex. It is clear there can be favouritism, which gives those who have not amassed the appropriate educational qualifications the feeling that they are forever blocked from reaching the very top levels of companies and the civil service alike.

Yet most graduates of ENA

remain in the public sector. The

Alain Madelin,

head of the

Démocratie

Libérale party,

has said: "Ireland

has the IRA,

Spain Eta, Italy

the mafia, and

France ENA"

rise of a handful to top corporate roles owes much to factors beyond their early training and intellectual abilities. In the nationalised industrial groups, as sometimes overly compliant representatives of the government of the day, they have become easy scapegoats for disastrous decisions often taken by their political masters.

In country in which intelligence, culture and contacts are highly valued, and one in which the state continues to play a very important role in business, the elite must move easily between the public and private sector.

Bernard Arnault, chairman of the luxury-goods group LVMH, and Claude Bébœuf, head of the insurance giant Axa, both graduated from the Ecole Polytechnique. But they passed directly into the private sector without any civil service experience.

Others – such as François Pinault, who controls the Printemps Redoute retail giant, and Lindsay Owen-Jones, head of the cosmetics group L'Oréal – come from backgrounds owing nothing to the traditional French system.

And Philippe Bourguignon, the former chairman of Euro Disney who now runs Club Méditerranée, with his managers to have an MBA from Harvard business school and work experience at McKinsey, not the French state.

France's old-fashioned state-trained élites still retain a tight grip on corporate power – even in groups that have been privatised. But the business sector is beginning to change, as the French administration loses control. Institutional shareholders gain power, and growing international expansion and competition have an effect.

## Brazilian claims \$1/2m loss in forex scheme

By Clay Harris  
and James Regan in London

A Brazilian businessman claims to have lost nearly \$500,000 he sent to a Copenhagen-based company that said it was speculating on his behalf in foreign exchange markets.

The company, trading formally as Ferrini Associates and now as Market Forces, is not authorised to conduct investment business by Denmark or any other European Union country.

It began offering currency trades in November 1996. But as late as March it was getting prices from BBC teletext pages rather than specialist financial services, a former employee said. "It was like Carry On Currency Trading," he said.

In recent years, investors have lost millions of dollars in high-risk currency schemes promoted by direct mail and cold calls. As countries have brought in tougher regulations, currency scheme pro-

moters have kept one step ahead by moving to new jurisdictions where rules are more lax or non-existent.

After the UK cracked down on currency schemes in 1995-96, Copenhagen took over as the forex capital until publicity last year prompted authorities to close operations such as Nordex and Scandex Capital Management.

Denmark also implemented the EU Investment Services Directive that brings much currency trading – although not spot transactions – into the regulatory net. Financially, the Danish financial regulator, said Market Forces was not authorised and had not applied for authorisation.

Market Forces was registered as a general partnership in Denmark in April, but its literature says it is owned by Nassau-registered ICM. ICM's regulators have confirmed that two of Market Forces' three partners – Anthony John Hinkley and Paul Rich, both UK nationals – are involved from the FT.

## Mexican mayor accused of links with Chiapas gunmen

By Henry Trick in Mexico City

Mexican authorities have arrested the mayor of the town in Chiapas state where 45 Indian peasants were killed last week, accusing him of arming uniformed paramilitary gunmen who carried out the massacre.

Jacinto Arias Cruz, the mayor of Chenalhó where the attack occurred, belongs to the ruling Institutional Revolutionary party (PRI). His capture could shed fresh light on links between the party and paramilitary groups that have proliferated in Chiapas since the Zapatista Indian rebellion began four years ago.

Ernesto Zedillo, Mexico's president, who is suffering one of the worst political crises in his three years of rule, is facing calls to dismiss Julio César Ruiz Ferro, the PRI governor of Chiapas, and Emilio Chuayfet, the interior minister.

They are accused by opposi-

tion politicians of ignoring, or even fostering, the increase in the number of violent anti-Zapatista groups such as the one that carried out the killings last Monday.

Both men deny responsibility and say they have no plans to step down. But the attack has once again exposed their failure to end the Zapatista rebellion. Condemnation at home and abroad has dealt a blow to Mr Zedillo, who had managed to keep the Zapatistas struggling out of the headlines.

In addition to Mr Arias Cruz, 39 men were formally charged with taking part in the bloodshed, and authorities say many are affiliated to the PRI.

Most of those murdered – fellow Tzotzil Indians – were women and children. Some were attacked as they prayed in a small chapel. Others were followed to caves by the river where they sought to hide.

The uniforms and weapons, including AK-47 assault rifles, were raised suspicions the group might have powerful backers. Apparently confident he would not be hunted down, Mr Arias Cruz, described the killing in his notebook.

Jorge Madrazo, the attorney general, angered human rights groups when he said Chenalhó was the site of numerous "inter-community" conflicts and family feuds – including fights between Roman Catholics and Protestants – since the 1930s.

"This was not a confrontation." Sub-commander Marcos, the masked Zapatista rebel leader, replied in a communiqué published in newspapers yesterday. "It was simply and straightforwardly an execution."

The masked Zapatistas have mostly avoided armed conflict since they rose up in January 1994. The Chenalhó killings were the worst bout of violence since the first days of the fighting.

Given such pressure, the prospects of Mr Neeman keeping his budget proposals intact are deteriorating. If he wants to stick to his budget deficit goal and if he wants the government to survive, he needs the full support of Netanyahu, a government official said. "Otherwise he will be forced to raise taxes."

Mr Neeman is also under pressure from Mr Netanyahu to make concessions, even though the prime minister supports a tight fiscal and monetary policy. Mr Netanyahu needs broad coalition support for any second Israeli troop pullback from the West Bank, which is why, according to government officials, he would be prepared to "buy off" his coalition partners in the budget negotiations.

Even so, the government has not ruled out the possibility of human transmission. Indeed a health worker who treated the first victim carries the virus.

But for those with long memories, even the possibility is frightening. "Hong Kong flu" in 1968 killed an estimated 46,500 people worldwide.

## Hong Kong to slaughter chicken population

Continued from Page 1

piles some 80,000 chicken a day to Hong Kong.

Stephen Ip, secretary for economic services, said the slaughter would cover chicken and mixed poultry farms, wholesale markets, stalls and fresh provision shops.

The carcasses will be buried in landfills and their erstwhile owners will receive compensation from government coffers.

But it is unclear if even these measures, the boldest so far, will make a difference.

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tion politicians of ignoring, or even fostering, the increase in the number of violent anti-Zapatista groups such as the one that carried out the killings last Monday.

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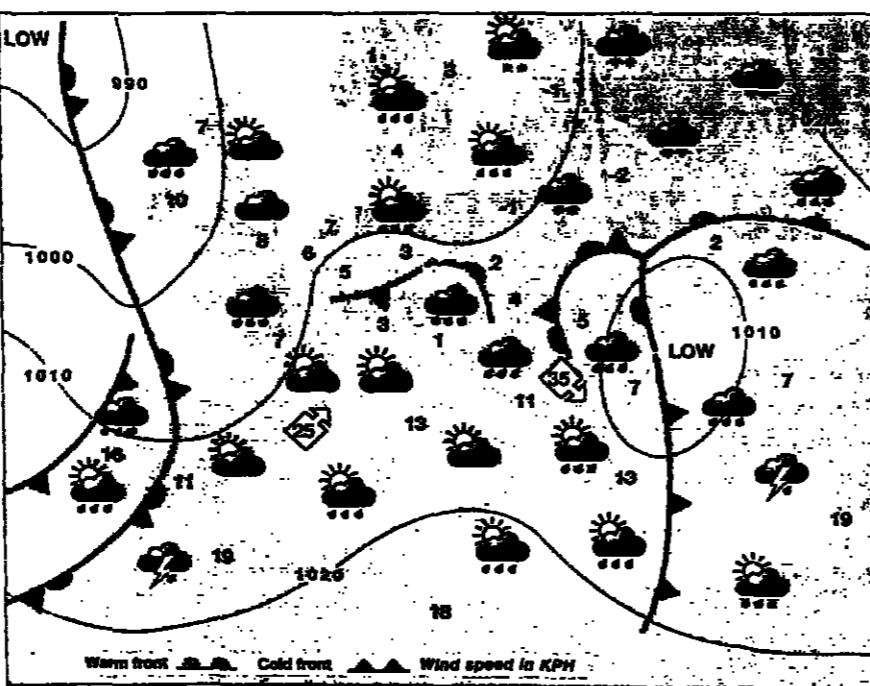
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46,500 people worldwide.

### FT WEATHER GUIDE



### TODAY'S TEMPERATURES

	Maximum	Beijing	Sun 5	Cardiff	Rain 9	Prague	Rain 5	Madrid	Fair 3	Rangoon	Fair 31
Algeria	Fair 26	Caracas	Rain 8	Paris	Rain 2	Glasgow	Rain 5	Reykjavik	Rain 5	Thessaloniki	Rain 5
Algeria	Sun 31	Berlin	Rain 3	Paris	Rain 5	Glasgow	Cloudy 7	Manchester	Cloudy 7	Paris	Cloudy 7
Algeria	Fair 18	Berlin	Thunder 22	Dakar	Sun 27	Hamburg	Rain 8	Manila	Cloudy 30	Paris	Sun 16
Amsterdam	Cloudy 7	Bogota	Fair 23	Dakar	Fair 10	Helsinki	Snow -2	Melbourne	Sun 22	Seoul	Fair 6
Athens	Shower 15	Bombay	Fair 10	Dakar	Fair 10	Hong Kong	Shower 23	Mexico City	Fair 22	Singapore	Shower 35
Austria	Fair 8	Bogota	Shower 6	Dakar	Fair 10	Helsinki	Snow -2	Milan	Fair 2	Stockholm	Shower 3
Bahrain	Cloud 28	Bogota	Shower 6	Dakar	Fair 9	Istanbul	Shower 13	Milan	Fair 3	Stockholm	Shower 3
Bangkok	Cloudy 7	Bogota	Cloudy 5	Dublin	Rain 9	Istanbul	Shower 13	Milan	Fair 3	Toronto	Cloudy 3
Bangkok	Fair 32	Caro	Sun 21	Edinburgh	Fair 12	Jakarta	Shower 22	Montreal	Fair 25	Toronto	Fair 10
Barcelona	Fair 14	Caracas	Fair 32	Faro	Cloudy 7	Johannesburg	Sun 28	Munich	Rain 3	Toronto	Cloudy 3

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**Lufthansa**

## Coalition partners threaten Netanyahu over budget

By Judy Dempsey  
in Jerusalem

Benjamin Netanyahu, the Israeli prime minister, yesterday came under fresh pressure from his nationalist and religious coalition partners to increase spending or face defeat in Thursday's parliamentary vote on next year's budget.

Any substantial opposition to the budget would weaken an already vulnerable government whose power is dependent on a diverse mix of pragmatic, nationalist, populist and religious parties.

Government officials said these parties, which hold the balance of power, were using leverage to extract concessions from Mr Netanyahu – even if it meant forcing Yaakov Neeman, finance minister, to give ground on the 1998 budget.

Mr Neeman, unlike previous

finance ministers, is politically unaffiliated. This status

should give him more room to manoeuvre in his effort to reduce the budget deficit from this year's 2.5 per cent of gross domestic product to 2.4 per cent next year.

He intends to cut expenditure by Shk1.5bn (\$650m),

keeping a tight rein on fiscal

policy which would allow the

Bank of Israel, the country's

central bank, to lower its dis-

count rate, currently 13.4 per

cent, next month.

But the National Religious

party, which has nine seats in

the 120-member government,

yesterday demanded an extra

Shk225m for education and

Shk50m for bypass roads in

the West Bank and Gaza Strip.

Gesher (led by David Levy, foreign minister), Shas (led by Shlomo Benizri) and Israel Ba'alaya (the Russian immigrant party led by Natan Sharansky) also threatened to abstain or vote against the budget if spending on housing, social services and health is reduced.

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ing his budget proposals intact are deteriorating. If he wants to stick to his budget deficit goal and if he wants the government to survive, he needs the full support of Netanyahu, a government official said. "Otherwise he will be forced to raise taxes."

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# FINANCIAL TIMES COMPANIES & MARKETS

Monday December 29 1997

Week 53

**HENRY BUTCHER**  
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## INSIDE

## Homestake bid lifts gold miners

Gold mining shares have risen sharply in the past few days following the agreed \$640m takeover bid by Homestake of the US for Plutonic, an Australian gold producer. Investors are anticipating further consolidation in the sector as companies battle to survive with the gold price near an 18-year low. Page 13

**Milan airport awaits international hub**  
The departure boards are up inside the L1,000ha (\$600m) terminal building that is to transform Milan's Malpensa airport into an international hub. But they remain blank. The facility, which was to have opened this month, will not be ready until mid-1998. Page 13

**EMERGING MARKETS**  
**Caution reigns after Asian crisis**  
It is not surprising that investors should be year cautious about emerging markets. What seemed like a containable problem in July, when Thailand devalued its currency, has caused the biggest crisis of confidence since the Mexican peso shock in 1994. Page 16

**GLOBAL INVESTORS**  
**The primacy of risk management**  
Financial instruments have become more complex over the past 25 years, while banks have become more dependent on trading income as profit margins on lending have been eroded. These trends have heightened the importance of risk management in financial groups. Page 14

**INTERNATIONAL BONDS**  
**Recovery seen in the new year**  
Although the dust has yet to settle on the banking crisis in Asia, it is possible to see the outlines of a recovery in the international bond markets. Syndicate officials identify several trends in favour of a lively issuance market in 1998, although most warn that the first few weeks are likely to be quiet. Page 16

**COMMODITIES**  
**Market seeks end to Iraq uncertainty**  
There can be few oil traders who face 1998 with much enthusiasm, given that the big question at the end of 1997 – whether Iraq will resume exports – remains unanswered. Page 15

**CURRENCIES**  
**Won keeps traders on their toes**  
This is usually the week currency traders spend sleeping off Christmas and playing with their new Porsches. But this year the volatile South Korean won could spoil the fun. Page 15

**MARKETS THIS WEEK**  
**New York**  
A clue as to how much the Asian crisis has hit US exporters should emerge on Friday with the report on export orders from the National Association of Purchasing Management. Page 15

**London**  
The last few trading days of what has been a decent year for the UK stock market are expected to pass quietly. Page 15

**Frankfurt**  
Germany will start the new year with strong export growth but worrying signs of weakness in the domestic economy. Page 15

**Hong Kong**  
Shares are likely to continue drifting lower as concerns over the Hong Kong currency persist. Goldman Sachs foresees "minimal upside" for the market in the first half of 1998. Page 15

## FT GUIDE TO THE WEEK – full listings Page 26



line, financed and built by Tehran, will bring Turkmen gas from the Karpeshe field to Kurt-Kui in Iran's populous north.

**CHESS KNOCKOUT CHAMPIONSHIP**  
The first world chess championship knockout reaches its climax at the International Olympic Committee HQ in Lausanne on Thursday.

**MORE PUNCH FOR RUSSIA'S ROUBLE**  
Also on Thursday, the Russian Central Bank will re-denominate the rouble, cutting three zeroes of the value of each note. The aim is to help restore faith in the currency, which stands at 5,975 to the dollar. **FT Guide**, Page 6

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## FINANCIAL TIMES

## COMPANIES &amp; MARKETS

Monday December 29 1997

**STH lures former Mercury chief back to telecoms**

By Clay Harris in London

Duncan Lewis, former chief executive of Mercury Communications of the UK, is returning to telecoms after an unhappy interlude at Granada Group and a year-long career break.

Mr Lewis, 46, is due to start next week as one of two executive vice-presidents at SITA Telecommunications Holdings (STH), an international telecoms business owned by more than 200 airlines and Morgan Stanley Capital Partners.

His decision to join STH takes him out of the running for another top job in the sector – chief executive of Racal's telecommunications subsidiary, which the UK electronics group plans to float.

STH is the Dutch-based holding group for Equant, which provides telecoms services for its airline owners and other companies, and ITS, which sells software and applications. Third parties account for more than 90 per cent of revenues, which exceeded \$300m in the year to June 30.

STH's owners are aiming to float it in 1998 or 1999. Mr Lewis will be responsible for development, strategy and all other business areas apart from finance. One priority will be to improve the way Equant and ITS work together.

Equant, based in Atlanta, US, competes with alliances such as Concert, WorldPartners/Unisource and Global One, all of which face some uncertainty over development or ownership.

The Société Internationale de Télécommunications Aéronautique, a co-operative created in 1949 to provide telecoms services for its airline members, owns 60 per cent of STH. Morgan Stanley Capital Partners has a 30 per cent stake, bought two years ago, while staff hold 10 per cent through a profit-sharing scheme.

In October, Mr Lewis proposed a \$450m (\$742m) management buy-in offer for Racal Telecom backed by Schroder Ventures, which was rejected.

Mr Lewis left Granada last December after only eight months as head of the media division after a falling out with Charles Allen, chief executive.

## Publishers to charge web users

By Paul Taylor

An increasing number of publishers and information providers are planning to charge for access to at least some of the information they make available on the internet.

The move, led mainly by newspaper publishers, signals an important change in online business strategies as content owners seek to convert readers into paying subscribers.

Until now most information available on the internet or via world-wide web pages has been free although some sites, including the Financial Times' website, FT.com, ask their visitors to register before granting

access. But in the past few weeks a number of US information providers have announced plans to charge for access to their websites.

This month Business Week, the US-based business magazine, said it would charge subscription fees for its internet content. The New York Times began a pilot scheme asking users to pay for archived stories 10 days ago and Slate, Microsoft's online political magazine, recently announced plans to start charging subscription fees for the first time early next year.

"We feel it is the right time

to do this," said Roger Weed, Slate's publisher. "We need that revenue stream to have a viable business model." Slate, which has always planned to convert into a paid subscription service, boasts a readership of around 140,000.

Mr Weed's comments show that economics is one of the factors driving publishers towards charging for their web content. Some publishers have a policy of charging for access to their sites but many other sites were set up on an experimental basis or as teasers for paper-based publications.

including the New York Times, stress that they have no plans to charge for daily content. Earlier attempts by several US publishing groups to charge for current internet content were abandoned when the number of website visitors plummeted. But the Wall Street Journal and The Economist have successfully introduced subscription charges.

The New York Times said it had decided to begin offering paid access to archives in response to consumer demand. "It is one of the most requested features from our consumer audience," Eileen Bradley, vice-president of operations for the paper's electronic media group said.

However most newspapers,

## There is a silver lining for 1998 in spite of easing earnings growth

## Wall Street revellers may still party on

After the sudden flurry of unease about corporate earnings, it was easy to miss the signals from General Electric and Coca-Cola.

The most notable thing about these two beacons of the 1990 bull market, after all, has been remarkable consistency of their profit records. With almost boring regularity, each has turned in quarter after quarter of double-digit earnings gains that have become emblematic of corporate America's profits boom.

The year-end messages from both companies have been no different – even if Asia is falling apart.

Jack Welch, chairman of General Electric, celebrated in his usual fashion: another \$4bn set aside to repurchase shares, a further 15 per cent increase in the dividend and a declaration of confidence in the future.

Over at Coke, new chairman Douglas Ivester showed he was ready to follow in Roberto Goizueta's footsteps with a typically bullish projection of sales growth – and a declaration that Asia's collapse would give Coke the chance to expand its market share.

Other stalwarts of the Dow Jones Industrial Average such as JP Morgan and 3M may have disappointed Wall Street with profits warnings recently. But despite a rash of cautious announcements, the underlying forces that have characterised the US earnings boom still

seem to be largely in place – even if a slowdown is in the works for 1998.

The extent of that slowdown has weighed heavily on the minds of stock market investors. A month and a half ago, companies in the Standard & Poor's 500 index were expected to notch up collective earnings gains of more than 11 per cent for the final months of 1997. That estimate now stands at 8.5 per cent, according to IRES, which monitors analysts' forecasts. And while such reductions – and profit warnings – are common in the final weeks of a quarter, they have been more pronounced this time than normal, says Chuck Hill, director of research at IBES.

Wall Street turns its

attention on the prospects for this year, the revisionism is likely to take hold more broadly. Many analysts have yet to cut their estimates for earnings growth in 1998. Collectively, they expect corporate America to record a 14 per cent growth in earnings this year.

That target is unlikely to survive long. A rising dollar eating into the foreign currency earnings of US multinationals, the Asian crisis hitting export orders, stronger deflationary headwinds reducing domestic economic growth by from 0.5-1 per cent this year

all points to the most marked deceleration in corporate earnings since the recovery began in 1992. But it does not signal immediate doom.

Other stalwarts of the Dow

Jones Industrial Average such as JP Morgan and 3M may have disappointed Wall Street with profits warnings recently.

But despite a rash of cautious

announcements, the underlying forces that have characterised the US earnings boom still

come to an end, the powerful financial condition of corporate America should still leave plenty of room to lift earnings per share. With cashflow surging and the stock market remaining generally firm, big share buy-backs and mergers and acquisitions are likely to remain the order of the day.

Even as earnings growth eases, however, there is a silver lining for the stock market. Low inflation and interest rates have provided the platform for the profit boom. With the economy slowing, Wall Street is setting even lower

targets for long-term bond yields, with 5 per cent widely seen as possible this year.

That should be music to the stock market's ears. According to projections by Morgan Stanley Dean Witter, a 5 per cent bond yield and only a small earnings advance this year would suggest a level of more than 1,100 for the S&P 500. The double-digit earnings gains that have characterised the 1990s bull market may end this year, but that does not mean that the party on Wall Street is over.

Richard Waters

## HK office deal falls through

By Louise Lucas in Hong Kong

An arm of Xinhua, China's state news agency and traditional political base in Hong Kong, has failed to pay HK\$1.125m (\$150m) to complete the purchase of its new offices in the former colony, the vendor said yesterday.

Pearl Oriental Holdings, an ambitious Hong Kong property company, said yesterday it planned to sue Xinhua Estate Limited after it missed the balance payment for the office block which already bears the name "News Building".

The deal is the latest in a rush of high profile Hong Kong/China commercial alliances to come unstuck, and analysts say it may indicate a broader lack of confidence in the territory's property sector.

Yesterday, the company said

profits would fall this year

because the Xinhua deal had fallen through. It added the buyer still intended to continue fund raising and hoped to complete the purchase shortly.

But Edwin Yuen, Pearl executive director, said Xinhua Estate would forfeit its HK\$1.125m balance deposit, which would be retained by his company as working capital.

If the deal is not completed, it is not just Pearl Oriental's profits that will be hit. Pearl Oriental's share price rallied in June when the group revealed the identity of its client and said it was discussing further co-operation with Xinhua to help it diversify.

Pearl Oriental will seek tenants for 11 floors of the building to increase rental income, or look for other buyers.

Electra Fleming and Alexon Group in joint venture to acquire Dolcis Shoe Business

Electra Fleming Limited  
100 Kingsway  
London WC2B 3QT  
Tel: 0171 580 5064  
Fax: 0171 580 5065

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## COMPANIES AND FINANCE

## Greater pressure on a buoyant sector

After finishing on a roll, UK water companies face a harder year in 1998. Virginia Marsh reports

**B**ritain's water companies confounded the pundits during 1997. Despite a looming regulatory review and footings much of Labour's £5bn windfall tax bill, they finished the year on a roll.

The sector has outperformed the FTSE All-Share index by some 15 per cent and the rises in share prices come on top of double digit dividend growth at many companies.

The outperformance is partly explained by the strengthening of the pound. This led investors to shift funds into water companies - seen along with other utilities as safe havens with relatively protected domestic earnings - and away from manufacturers and exporters.

Few, however, expect such good times in 1998. The year is set to be dominated by preparations - and posturing - for what promises to be a tough regulatory review in 1999.

"This year water companies as a group were popular," says one analyst. "In 1998, it will be much more a case of picking the winners and losers in light of whatever starts to emerge from the regulatory review."

Among other things, Ian Byatt, the industry regulator, is expected to impose real price cuts and to limit dividends and returns on capital in the review which spans 2000-05. His proposals are designed to enable customers to benefit from companies' productivity improvements more rapidly than over the past five years.

While preserving the financial incentive for companies to cut costs in the first place.

Mr Byatt is widely regarded as having let off companies lightly in 1997, when he set price caps for 1994-99. His new political masters in the Labour party expect to see him leniently reversed.

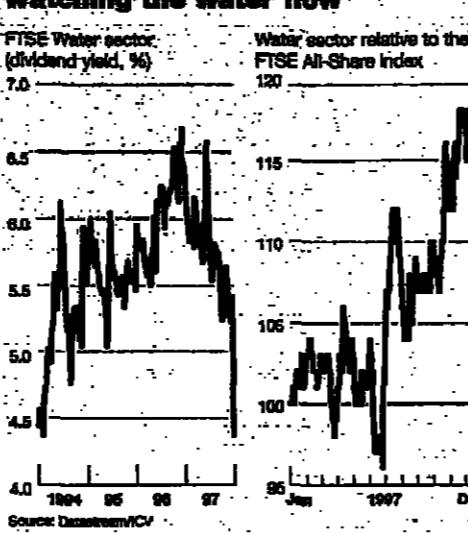
The sector has already had a foretaste of the new regime. It was hit for a large chunk of the windfall tax on utilities and then had to agree to several new measures, notably on leaks, following the new government's water summit in the summer.

Reducing water leaks has become something of a government mantra even though some companies say they have almost reduced leakage to the level where further efforts become uneconomic.

As part of the agreement in the summer, companies undertook to provide free leakage and detection repair services for customers' supply pipes. Leakage from these pipes makes up a quarter of the total loss - about the like of a day.

For the first time, companies have also been given compulsory annual leakage targets. On the face of it, the targets are unlikely to have a significant impact on profits as many coincide with ones companies had already set. But the setting of targets - with penalties for failure - augurs an increasingly interventionist approach by the regulator in the run-up to the review.

## Watching the water flow



## Relative performances in 1997 against the FTSE All-Share Index



geographical areas they serve - have varied the most in their approach since the sector's privatisation in 1989.

Larger companies such as Thames and United Utilities, which encompasses North West Water, opted to expand overseas, with generally dismal results. United - which like Hyder and Scottish Power has also gone down the multi-unit route - this month topped off a year already overshadowed by bitter boardroom struggles by decision to halt work on a long-troubled £150m sewerage contract in Bangkok.

Other companies have chosen to expand into waste and other environmental services. South West Water, for example, this month leapfrogged rivals in the growing landfill waste disposal sector by agreeing to buy a large independent regional operator. The move is part of its plan to expand sales at its waste, construction and environmental instrumentation businesses to equal broadly those of the water and sewerage operations by 2000.

The pressures of competition and of the review mean the market will increasingly rate those companies whose non-regulated activities have attractive growth prospects. This was underlined during the year by the government's decision to back the takeover of Mid Kent by two French-owned companies - a move seen as ruling out, for the time being at least, mergers or takeovers of the larger water and sewerage companies, some of which had seen such consolidation as a means of growing and cutting costs.

Diversification is perhaps where the water companies - once almost only distinguishable by the different

## NEWS DIGEST

## Firth Rixson makes purchases

Firth Rixson, the Sheffield-based specialist engineer which trebled profits last year, has confirmed that it is buying two businesses from Barworth Holdings for £12m cash.

The purchase of Barworth Flockton and Moss & Gable Brothers from their private owner includes the assumption of £10m of inter-company and bank debt. Firth Rixson is funding the deal from its own resources.

G&J Hall, a manufacturer of engineers' cutting tools owned by Barworth Holdings, is not included.

Barworth Flockton reported pre-tax profits of £1m in the year to September on sales of £13.5m. It had net assets of £1.2m. Moss & Gable had sales of £1.8m and profits of £200,000; its net assets were £700,000.

Andrew Edgecliffe-Johnson

## LSE IT index from January

An index for information technology companies traded on the London Stock Exchange is to be launched on January 2. The original timescale had been by the end of 1998. The date has been brought forward following the enthusiastic response to proposals for an IT sub-sector earlier this month. It will be the first time a sub-sector has been given its own index.

Paul Taylor

## Innovative Technologies stake

Shares in Innovative Technologies, the healthcare group which makes high technology wound dressings, gained 15p to 109p on Christmas Eve after Credit Suisse First Boston Equities revealed it had a beneficial interest in 2.2m shares, representing 6.55 per cent of the issued share capital.

Despite the gain, the shares are still languishing well below the 310p price of the group's £15m placing and open offer in July. The share price fell sharply in September after the group reported that pre-tax losses for the six months to June 30 widened from £1.7m to £2.6m, on disappointing sales up from £715,000 to £97,000.

The following month, Keith Gilding, founder and former chief executive, and his wife Diane Mitchell resigned from the board.

Paul Taylor

## Barbican Healthcare buys

Barbican Healthcare has broadened the range of its corporate and private healthcare provision with the acquisition of two dental services companies for an aggregate £2.15m.

It is paying up to £1.5m for Corporate Dental Services, which provides mobile and on-site dental services to companies and £460,000 for M Spencer Swaine, which provides dental services in the City.

In the year to October 31, the former made profits of £122,000 on turnover of £750,000. The latter made £702 on turnover of £226,000 in the year to July 31.

Stuart Bruck, chief executive of Barbican, said both acquisitions would contribute to group profits in the coming year, and expected to make further acquisitions in the first half of 1998.

## WBB expands in Germany

Watts Blake Beare, the clay mineral mining group, has agreed to buy a quarry and a mineral rights concession, both in the Westerwald region of Germany, for £10.2m cash from Keramichemie. Half is payable immediately and the remainder at the end of next year.

Recent drilling has indicated about 10m tonnes of reserves of fine ceramic clays at the two sites.

## DMGT £25m property sales

Daily Mail & General Trust, the media group, is to sell various property interests in the Fleet Street area of London and in Manchester to Hilstone Corporation for £25m, of which £2m is deferred for a year. DMGT said the transaction was expected to produce an exceptional gain of some £5.5m.

## Inter-Alliance to raise £5m

Inter-Alliance, an independent financial adviser which operates nationally, is to list on AIM early next year in an offering which will value it at £13.5m.

It hopes to raise £5m at 265p a share through an offer for subscription of 1.88m shares, representing 37.2 per cent of the total equity.

The funds will allow expansion. The group currently has eight offices throughout the country.

## Vymura signs Benetton deal

Vymura, the wallcovering maker, has signed a licensing agreement with Benetton, the Italy-based multinational fashion house, to produce a range for the UK market. The deal is worth up to £10m in sales over five years. It is the first time a British company has brought a home furnishing product to the UK market under the Italian company's label.

## Samsung Lloyd's syndicate

Samsung is to set up a syndicate at the Lloyd's of London insurance market. The South Korean conglomerate is the second largest east Asian company to do so, following Nissan last year.

Samsung will provide £10m of capital to support business written of £4m next year. The syndicate will be managed by Murray Lawrence, one of the biggest underwriting agencies at Lloyd's.

Samsung Fire & Marine, which has assets of \$30bn (£15bn), is the biggest non-life insurer in South Korea and its Lloyd's operation is expected to cater mainly for the needs of clients outside its domestic market.

## SSSI in Jumbo deal

Self Sealing Systems International, the AIM-listed maker of self-sealing balloons, is buying Jumbo Promotions.

Jumbo's principal activity is advertising promotions and public relations, mainly through the supply of static inflatable units and balloons. It made a pre-tax profit of £137,000 for the nine months to September 30 on turnover of £761,000. Net assets were £405,000.

Consideration is £1m cash and 1m new shares. SSSI also plans to raise £1.3m net by way of a placing and open offer of 7.25m shares at 20p each.

SSSI shares were suspended at 174p, pending approval of the deal at an extraordinary meeting.

## Critchley buys in France

Critchley Group, which makes cable identification products and components for the electrical and telecommunications industries, has acquired Groupe Rioulet-Malbert, a French specialist manufacturer, for FF77m (£7.8m).

In the year to November 1997, Rioulet-Malbert's sales were FF75m and profits were FF10m. The net assets acquired are about FF14m.

## Spring Ram's £15m sale

Spring Ram is selling a 10 acre property at Birstall, Leeds, to a subsidiary of Edge Properties for £15m cash. Its book value is £5.8m and it has planning consent for 92,500 sq ft of retail warehousing. The site is at junction 27 of the M62 motorway, adjacent to an IKEA store and a retail park.

Edge said the property would form "a strategic part" of its core portfolio. Spring Ram will use the net proceeds to reduce borrowings.

## Disguisables called in to arrest Budgie's dive

Emiko Terazono takes a look at the attempts to wake up Sleepy Kids' performance

**A** group of tough street kids known as *The Disguisables* are cartoon characters out to save the human race from the Artificials, a new and heartless species of intelligent machines...

For investors, the crucial question is not whether *The Disguisables*, to be marketed next year, will be able to save humanity, but whether it will salvage the floundering shares of the cartoon's creators, Sleepy Kids.

Budgie and its royal link has proven to be a double-edged sword for the company. The Duchess's name helped the group export Budgie to more than 70 countries, but negative media coverage in the UK hit merchandising sales and Sleepy Kids' share price.

Earlier this year, the company became embroiled in a £22m (£13m) legal dispute with Budgie's US marketing agents, and ITV failed to commission a fourth series of the cartoon. Sleepy Kids was forced to write down the intellectual property value of Budgie from £2.1m to £1.8m due to developments in the US.

Ever since the group bought the worldwide rights of Budgie in 1992, the company's fortune has roller-coastered with the Duchess's

reputation. The shares, which hit a high of 118p in 1994, have slumped to 13p.

Although the company owns other animation properties, about half of last year's profits came from Budgie, and the group reported pre-tax losses of £166,000 at its interim stage in 1997.

Mr Powell says Budgie remains the backbone of the group, and he has no plans to sell it. "Children still love Budgie. They don't care who made it," he says.

He points out that in an age of multi-channels, animation libraries are fetching premiums. Sleepy Kids is trying to build up its portfolio and selling Budgie as a sole product would not be an option, he says.

His comments reflect recent deals indicating the trend towards higher valuations for animation catalogues.

Last year Caspian, the owner of Leeds United Football Club - soon to be renamed Leeds Sporting - sold Filmfair, a library of 100 hours which included the Wombles and Paddington Bear, for £10m. The company bought the library for £1.75m in 1991. In another deal, Trocadero, the leisure group, paid £13.5m for the Endor library.

In order to place a valuation on its 45-hour portfolio, Sleepy Kids is currently in talks with several specialist evaluators, which include accountancy and law firms.

Mr Powell says he is seeking investors to take a minority stake in the company. The group needs to finance the production of *The Disguisables*, which is

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## Allied London venture

Allied London Properties has announced a joint venture to redevelop its industrial estate near Dartford, Kent, with Clerical Medical Investment Group. It is also buying two London properties, in Bloomsbury and Covent Garden, for £16.3m.

CMIC has acquired a half interest in Allied's Dartford Trade Park for a cash sum valuing the 45-acre site at £22m.

Allied has bought the 550,000 sq ft Brunswick Estate in Bloomsbury from Rugby Estates for £13m. Current rental value is about £1.2m a year and, following refurbishment, Allied expects it to be £2.2m-£2.5m.

In Covent Garden, it has bought 25 Shelton Street, a 17,000 sq ft office building for about £1.3m in a swap transaction with Dawney Day Properties which has acquired Allied's Brunswick Trading Estate. Allied intends to seek change of use to retail, restaurant and residential.

## Ashtenone buys Scottish portfolio

Ashtenone Holdings, the property investment group, is buying three companies that make up the majority of the Scottish property assets of Whithorn, a private property group.

Ashtenone will pay £8m for the portfolio which comprises 16 industrial estates totalling 800,000 sq ft in central Scotland.

Some £7m of the consideration will be via the issue of 5.14m shares at 13p each.

Ashtenone will defer payment of £1m until Whithorn has satisfied a warranty.

Ashtenone has also agreed to put a put and call option with Whithorn whereby it will acquire Charnwell, which owns the balance of Whithorn's Scottish industrial property portfolio.

Charnwell comprises six industrial estates valued at £3.7m.

There will be a further payment of £3.1m for certain assets of XDB.

The value of shares to be issued will depend on the mid-market price of Micro Focus shares in the 30 trading days prior to the closing date, expected to be on January 15.

In the year to January 31, XDB lost £3.2m on sales of £10.1m and had assets of £11.1m.

Ashtenone will receive Micro Focus shares based on a formula which values XDB at \$13.4m (£6.1m).

## Greycoat deals in London

Greycoat is to acquire the long leasehold interest in 20 Cannon Street, London, from a subsidiary of Brait Asset Management for £17.5m cash. The property is let to Herbert Smith to 2008 at a gross rent of £1.96m a year, providing an initial yield of 9.72 per cent.

The company has also exchanged conditional contracts with Scottish Life on a composite deal involving Greycoat's 1 Great St Helens, London, development and Scottish Life's investment at 38 Poultry, London.

On completion and letting of the 51,000 sq ft development at Great St Helens, Scottish Life will acquire a 50 per cent stake in the freehold building, with the option to acquire the balance at its then market value.

At current rates, the value of the development is £30m-£40m.

# Firth Rixson makes purchase

By Robert Wright

Cinven, the venture capital group, is close to completing a management buy-out of IPC Magazines from Reed Elsevier, the Anglo-Dutch publisher, in a deal expected to be completed by January 5.

No price has been confirmed, but IPC had been expected to sell for between \$260m and \$350m (\$1.41bn-\$1.82bn), about 11 times the group's \$20m cashflow.

Cinven, one of the UK's largest venture capital companies, appears to have secured exclusive rights to negotiate a deal by promising a quick purchase.

Final agreement could be reached by January 5, just over two weeks after the December 19 deadline for submission of bids. The transaction would be one of the UK's largest management buy-outs.

A quick sale would appeal to Reed Elsevier because it is attempting to complete its \$20bn merger with the publisher Wolters Kluwer of the Netherlands.

The European Union is conducting an investigation into the effect of the merger on the publishing industries of a number of EU member states. The merger is scheduled to be put to shareholders in April.

Cinven is able to offer a quicker sale because it faces none of the regulatory hurdles that affect trade buyers. Media companies that had been linked with IPC included Bertelsmann and H. Bauer of Germany, Hachette of France, Hearst and Time Warner of the US, and the UK's Mirror Group, News Corporation and Ensign.

Reed Elsevier is the joint operating company of Reed International of the UK, and Elsevier of the Netherlands.

Cinven's move will have caught other bidders unaware because much of the work on the deal was done over the Christmas holiday.

Cinven was advised by Salomon Brothers, Reed Elsevier was advised by SBC Warburg Dillon Read.

IPC publishes 74 consumer titles in the UK, including Loaded, TV Times, Woman's Own and New Musical Express. Interest in the sale has been intense because it is rare for large portfolios of magazines to come on the market.

Reed Elsevier put all IPC's titles except New Scientist up for sale in October because they no longer fitted the group's strategy following the Wolters Kluwer merger, when it will concentrate on specialist titles.

The group is also less important to Reed because of the abolition of UK advance corporation tax. It had previously used IPC's UK cashflow to offset the ACT liability.

According to Reed, IPC made profits of \$83m before interest and tax on sales of \$214m in 1996. If the sale goes ahead after due diligence and other checks, Cinven will develop IPC as a stand-alone consumer magazine business. The eventual aim is likely to be a separate stock market flotation.

Reed Elsevier has given permission to IPC's existing management to negotiate with Cinven over terms for the buy-out.

## INTERNATIONAL NEWS DIGEST

### Sanwa to increase stake in Thai bank

Japan's Sanwa Bank is to lift its stake in Thailand's Siam Commercial Bank, the nation's fourth largest, from 0.6 per cent to about 18 per cent. The Japanese bank said it would purchase new shares worth \$100m to be issued next year, with half to be paid shortly and the rest in April. Sanwa said that despite its economic problems, Thailand remained an attractive long-term market. Sanwa Bank, one of Japan's big commercial banks, has had close ties with Siam Commercial since an initial investment in 1974.

Reuters, Tokyo

#### ■ INDIA

### Delay to plan for equity futures

India's financial regulator, Sebi, has postponed publication of its blueprint for India's first equity futures market - to be based at the National Stock Exchange - after a last-minute wrangle over details in the text.

The outline of the plan - to introduce an equity futures contract based on the NSE 50 index of stocks in spring next year - is already known. But regulators and stock exchange officials are still debating the wording. Differences are believed to centre on references to a carry-forward system. India already has a system of stock lending, known as *badla*, which allows speculators to roll over trades. When the committee of experts was first set up to study the introduction of derivatives, it was strongly opposed by the Bombay Stock Exchange, India's second largest. The BSE now accepts the move in principle but is anxious to protect the existing *badla* system.

Sebi officials said the plan would be officially unveiled "after another two or three meetings", probably next week.

Krishna Guha, Bombay

#### ■ PHILIPPINE AIRLINES

### Carrier posts 3bn pesos loss

Philippine Airlines, the national carrier, posted a net loss of 3bn pesos (\$75.7m) from April to October in the year ending March 1998. The company gave no comparative figure for last year but it said its net loss for the previous fiscal year was 2.5bn pesos. High operating expenses have slashed the airline's earnings.

PAL said a possible pilots' strike would further worsen its financial problems. Last Wednesday, the Airline Pilots Association of the Philippines voted to strike. The union said PAL had illegally dismissed a pilot. PAL said the Department of Labour and Employment had prohibited any strike or lockouts at the airline. Union members who defied the labour department's order would be sacked.

Reuters, Manila

#### ■ FOOD

### China and Taiwan groups in tie-up

Ting Hsin, parent of China's biggest maker of instant noodles, is in talks with Wei-Chuan Foods, Taiwan's second biggest food company, to jointly sell products in China and Taiwan. Ting Hsin, which controls about a quarter of China's instant noodle market via Hong Kong-listed Tingyi, may buy shares in Wei-Chuan to cement the two companies' ties, said Chen Chai-chun, Tingyi vice-president. Wei-Chuan confirmed the two sides had held talks on forging a business alliance but declined to provide details.

Dou Jones, Taipei

## Crown Casino probe to be widened

By Gwen Robinson in Sydney

Australian securities authorities are set to widen their investigation of the financial problems at Crown Casino, one of the country's largest listed casino operators, and of whether the company breached stock exchange rules on continuous disclosure.

The probe was launched on December 19 after Crown disclosed a A\$40m (US\$26m) operating loss in the five months to November and a negative cashflow of A\$15m. The company said it would not reach its forecast A\$1.5bn revenues in the current business year and announced a bail-out plan and share issue.

Crown's announcement came in spite of comments to shareholders as recently as October 6 by Lloyd Williams, chairman, that the company was "on track" to achieve the 1998 revenue goal of A\$1.5bn. A month later, Mr Williams dismissed suggestions Crown was losing money as "ridiculous".

The Australian Stock Exchange and the Australian Securities Commission investigation has so far revealed that Crown:

- Failed to disclose by a September 30 reporting deadline that it had exceeded its gearing level limits as set under the terms of its casino licence
- Received a warning letter on November 10 from the Victorian casino authority about the breach
- Misled investors about its financial difficulties, insisting it was making profits
- Crown's financial problems have been blamed on its campaign to lure "high-rollers" gamblers from Asia, which has entailed enticements such as private jets, first class domestic air travel, luxury accommodation, and the company's own exclusive golf course.

The company spends about A\$28m a month to attract international gamblers and is able to do this because of lucrative tax breaks granted by the Victorian government.

However, the high-rollers have cost Crown dearly, winning at least \$55m from its tables in October and November.

Crown's A\$200m bail-out plan, including the \$146m rights issue, is to be underwritten by ANZ Securities the broking arm of ANZ Bank. ANZ Securities and Bank of America have jointly underwritten a A\$65m debt facility for Crown Casino. Its largest shareholder, construction group Hudson Conway, will provide it with a \$55m short-term loan facility.

Mr Williams admitted the rights issue was "market-sensitive information", but defended the abrupt announcement of the loss and the company's decision to undertake the issue. Mr Williams said Crown had been considering how to remedy the breach of the casino licensing agreement by applying sufficient cash reserves to reduce the debt.

"Crown acknowledges that its proposal for a rights issue was price-sensitive information, but that the proposal was not complete, and therefore could not be disclosed until December 19," he said.

In a lengthy response to investigators, the company said legal opinions received on October 9 indicated it had no requirement to inform the market of its balance sheet crisis.

Crown's share price dropped 25 per cent to 63 cents after the news of the losses and rights issue. The shares were trading at almost A\$1 a year ago.

"We were able to select our own partner, solely with the aim of improving our competitive position," he said. Air France, which lost out along with Swissair, had been favoured by some in Rome.

Mr van Wijk estimated the extra proceeds from putting together the two networks at "some hundreds of millions of dollars" a year. This was before the two even started to explore ways of bringing down operating costs. And on that point, he indicated that there were certainly costs - staff included - to be ready until mid-1998.

The rewards for now would flow into the airlines' accounts merely by connecting the right flights to the right places at the right times.

It is surprising what you can do with proper network design," said Donald Kalf, KLM vice-president and chief negotiator in the deal.

Domenico Cappella, the reforming head of Rome's state-controlled carrier, proclaimed the deal, and the Malpensa project which will make it possible, a "positive sign of the changes affecting Italy".

The former check-in clerk made clear he was flattered that the renaissance in Alitalia's finances and operating standards had drawn partnership overtures from three leading Europe-based carriers. Just as important, suggestions that national politicians would impose a choice on grounds of diplomatic expediency were proved wrong.

Analysts can find little fault in the fit between the two companies. Their hubs are far enough apart not to feed off each other, and each carrier will have gaps plugged in long-haul destinations.

Some observe that Alitalia's fleet is elderly by comparison and its image is not all that it could be.

The airline is known of old to passengers as "Always Late in Take-off, Always Late in Arrival" was however, already committed to a system for Malpensa involving three "waves" daily of flight arrivals and departures.

Together with Alitalia that share would be "at least 10 per cent and reaching for 15 per cent", said Mr van Wijk.

## Partners in the sky

April-September 1997

Alitalia KLM

Revenue (\$m) 2,600 3,597

Operating income (\$m) 300 388

Passenger carried (000s) 1,600 7,000

Destinations served

Europe 15 63

Extra-Europe 43 74

Total 102 137

City Pairs

Europe 1,150 1,150

Fleet

Long-haul 120 82

Short-haul 144 120

Total 264 202

Short-haul 17,300 23,300

describing it as the minimum range needed to play a leading role.

In a market expanding at about 8 per cent a year, the new allies believe they can achieve growth above 10 per cent.

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These operations will now be integrated with KLM's schedules in what has been

feel vulnerable. Barrick Gold, second largest North American producer, adopted a shareholder rights, or "poison pill", plan this month as a defence against any unwelcome bid. The company said this was not a response to any approach, however.

The long period of falling gold prices certainly gave Homestake its chance to bid for Plutonic. Homestake had been seeking to buy Malaysian Mining Corporation's 36 per cent stake in Plutonic since March, but MMC was not interested.

Homestake then made overtures to MMC in August about a partnership unrelated to Plutonic but was also rejected. Then early in November, MMC approached Homestake, said it had had a change of heart about Plutonic, and serious negotiations began only in November.

Corporate rationalisations and consolidations could become a major theme during 1998 as the industry looks for ways to improve profitability," he said.

Even strong companies

were likely to recover in 1998.

The key issue for investors in Russia in the last quarter was whether the government would stand by its commitment to stabilise the rouble," he said.

"Despite the problems from Asia, the rouble has held its value and that has to give investors confidence."

Last year, DLJ was the

top-ranked lead underwriter of US high yield bond issues, managing \$5.8bn of public offerings. It was also the fourth biggest underwriter of US equity offerings, handling deals worth \$3.6bn.

## Homestake bid gives gold mining sector a lift

By Kenneth Gooding, Mining Correspondent

Gold mining shares have risen sharply in the past few days following the agreed US\$340m takeover bid by Homestake of the US for Plutonic, an Australian gold producer.

Investors are anticipating further consolidation in the sector as companies battle to survive when the gold price is near an 18-year low.

The Homestake-Plutonic deal, announced a week ago, was the catalyst for a 7.5 per cent rise in Australia's gold mining sector.

Jack Thompson, Homestake president, pointed out that the steeper fall in Australian gold share prices, compared with those of North American producers, and a weak Australian dollar against the US currency, had allowed his group to offer an 86 per cent premium on the previous Plutonic market price.

"If Homestake is prepared

to pay an 86 per cent premium, then it definitely opens up the whole market," said Keith Goode, analyst at

Donaldson Lufkin & Jenrette, the US investment bank, is expanding its presence in eastern Europe. The move continues DLJ's rapid build-up in Europe following its acquisition of Phoenix Securities in the UK last March.

DLJ said it had hired Charles Harman, formerly managing director of MC-BEL, the specialist eastern European investment bank, to head its eastern European operations and planned to open an office in Moscow in the first quarter of next year.

Crown's share price

dropped 25 per cent to 63 cents after the news of the losses and rights issue. The shares were trading at almost A\$1 a year ago.

DLJ to expand in Europe

By Jonathan Ford

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homestake bid gives gold mining sector a lift

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Seu Parceiro em Mercados  
Emergentes e de Capitais  
ING BARINGS

FINANCIAL TIMES

# MARKETS

## THIS WEEK

At Home in Emerging  
and Capital Markets  
ING BARINGS

Global Investor / Philip Coggan

## Risk management the academic way

Financial instruments have become more complex over the past 25 years. At the same time, banks have steadily become more dependent on trading and securities-related income as profit margins on basic lending have been eroded.

These trends have heightened the importance of risk management within financial groups, as have the collapses of long-established, apparently "blue chip" firms such as Barings.

Understanding the factors which determine risk really requires financial services groups to keep pace with academic research in the area. For example, research has shown that volatility is "clustered" - highly volatile days are not randomly distributed through the trading

year but are grouped together. A related finding is that market movements do not fit a normal bell curve distribution but have "fat tails" - large movements occur more often than would be predicted.

But, according to a new book on the issue, the key issue in risk management could be the attempts to predict how economic developments influence market prices. The problem in attempting to forecast the economy is that it is not a physical system, subject to defined laws, but a social system.

Social systems are marked by "self-referentiality", the process through which individuals adapt to new circumstances and change their behaviour; indeed, greater

understanding of the economy will, by itself, change the way the economy behaves.

"One might argue that self-referentiality is a question of the 'level' of laws" say the authors. "At the appropriate level, laws should be able to describe agent learning as well as the impact of learning on the environment to be described. In the economy, however, many obstacles stand in the way of comprehensive modelling; phenomena are complex and experiments cannot

be gained access to, and to analyse, vast amounts of real time price information. This at least allows both academics and bankers to test their theories against historical market movements.

The approach taken by academics to the problem, rather than to construct some grand economic theory, is twofold: to pick apart where conventional theory fails to describe the real world and to try to examine, at the individual level, how decisions are taken.

For example, traditional financial theory tends to assume that agents are "price-takers", in other words, that their trading does not affect the price level. For many large institutions, this is clearly not the case; a programme trade by,

say, Prudential is likely to move the market.

BARRA in California has developed a "market impact model" designed to forecast the cost of market impact, of stock transactions.

Another approach is to

examine how individuals take decisions. Economic analysis is based on the rational expectations hypothesis; however, individuals have been shown to have biases such as overconfidence and loss-aversion and can change good decision-making process which lead to the wrong outcome.

A particular danger for the individual financial organisation is the aggregation of these biases, which may have a self-referential aspect. "One problem in designing

hedging strategies is that there is a tendency for people inside a firm to share views. The result: everyone gets caught with the same book" say the authors.

This leads academics to chaos theory, or the study of complex systems. A common mistake, according to one professor cited in the book, has been to assume that chaos theory can be used in some way to predict market movements. This is simply not possible, but the theory can help explain how different market factors relate to each other over time. In particular, it may explain the formation of aggregation and structure in groups, such as teams of traders.

The approach will inevitably be incremental. Small gains in knowledge will lead to short term gains for the firms that use them, just as giraffes with slightly longer necks gain a wider choice of food. But the market will change, or other participants will catch up, and the advantage will disappear.

The nirvana of perfect understanding will never be reached. Because of the complex nature of the system, it may well be impossible to predict the development of

market factors.

### Total return in local currency to 24/12/97

	% change over period			Rate	UK
	US	Japan	Germany	France	
Cash	0.11	0.01	0.06	0.07	0.12
Week	0.47	0.05	0.29	0.23	0.54
Month	5.61	0.56	3.28	3.40	6.61
12 months	7.75	3.21	5.08	4.68	7.00
Bonds 3-5 year	0.18	0.00	0.54	0.59	0.80
Week	0.66	0.03	1.52	1.54	2.00
Month	1.18	0.68	2.72	2.35	2.45
12 months	9.90	7.69	11.10	9.39	14.58
Bonds 7-10 year	0.53	-0.02	0.54	0.55	1.48
Week	1.15	-4.8	6.7	4.1	8.2
Month	26.9	-18.2	41.1	29.0	24.2
12 months					
Equities	-2.2	-6.2	-1.1	-0.3	0.2
Week	-1.5	-4.8	6.7	4.1	8.2
Month	26.9	-18.2	41.1	29.0	24.2

Source: Cash & Bonds - Lehman Brothers. Equities - FTSE Total Index Unit. The FT/S&P Actuaries World Index are jointly owned by FTSE International Limited, Goldman Sachs & Co., and Standard & Poor's.

the economy over more than

very short period.

"Nevertheless" the authors conclude, "a theory that is able to describe and predict how the economy responds to inputs would be a significant step forward".

The nirvana of perfect understanding will never be reached. Because of the complex nature of the system, it may well be impossible to predict the development of

### Leaders and laggard

Company	Issue price	Price 19/12	% gain/loss
Electricidade de Portugal	£42.250	£43.340	2.6%
Telefónica (Spain)	Pt 239	Pt 450	91%
Telefónica (Argentina)	Pt 730	Pt 950	32%
Banca di Roma	L1.358	L1.537	13%
Telefónica (Spain)	Pt 1182	Pt 2055	78%
Portugal Telecom	Est 470	Est 1.150	150%
Telefónica (Spain)	Pt 610	Pt 1.360	120%
Erste Bank (Austria)	As 610	As 945	55%
Swissair	Pt 2.775	Pt 2.775	0%
Telecom Italia	L1.200	L1.755	46%

which some 4m French people applied for shares.

The fact that investors are

making a profit at the end of

1997 is good news for issuers,

because there is a heavy cal-

endar for 1998, and govern-

ments will be looking to

small shareholders to keep

investing.

The Swiss, Finnish and

Polish telecommunications

utilities are expected to be

floated. Some observers

expect that Air France and

possibly another tranche of

France Telecom could also

come to the market.

Bankers say there is no

reason why the retail sector

should not continue to play

a significant role next year,

which is why the gains made

in 1997 are so important for

the trend to continue.

The big question, however,

is how solid the retail demand will be if the market

backdrop is not so favourable in 1998. With monetary

union imminent, privatisa-

tion is likely to continue for

budgetary purposes.

But institutions are

becoming more selective,

especially in utilities, which

is where the bulk of the Con-

tinent's privatisations are

coming from. There is no

reason, bankers agree, why

retail investors should not

eventually become more

selective themselves and

start stock-picking.

With a lot of privatisa-

tions still to be done in Europe,

and markets about to enter a

new year clouded by more

uncertainty than was the

case this time last year,

retail demand cannot be

taken for granted.

There is little doubt about

the width of Europe's new

equity culture; this year

might show how deep it is.

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In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the three month period (90 days) from 24th December 1997 to 24th March 1998 the Notes will carry an interest rate of 7/4 per cent per annum. The interest payment date will be 24th March 1998. Coupon No. 51 will therefore be payable on 24th March 1998 at £970.89 per coupon from Notes of £50,000 nominal and £97.09 per coupon from Notes of £25,000 nominal.

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Agent Bank

U.S. \$200,000,000

### Hydro-Québec

Floating Rate Notes, Series FY,  
Due July 2002

Interest Period  
28th July 1997  
28th January 1998

Interest Amount per  
U.S. \$10,000 Note due  
28th January 1998

U.S. \$299.18

Credit Suisse First Boston (Europe) Ltd.  
Agent

### The Republic of Italy

US\$500,000,000

### Floating Rate Notes due 2000

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 29th December 1997 to 29th June 1998 the Notes will carry an interest rate of 6% per annum. The interest payable on the relevant interest payment date, 29th June 1998 will be US\$303.33 per US\$10,000 Note and US\$7,503.33 per US\$250,000 Note.

Estante Borsistica S.p.A. di Torino S.p.A., London  
as Agent Bank

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Jy 1997

At Home in Emerging  
and Capital Markets  
INVESTMENT BANKING

## NEW YORK By Richard Waters

A clue as to how much the Asian crisis has hit US exporters should emerge on Friday with the report on export orders contained in the latest survey from the National Association of Purchasing Management.

Before then, little domestic news is scheduled in a holiday-shortened week to give the financial markets any new direction, leaving the South Korean crisis the matter of most immediate concern to Wall Street.

The stock market had its quietest day of the year on Friday, and with it closed after 1pm this Wednesday and all day Thursday, trading is likely to be thin.

The December NAPM report is expected to show a slight weakening in activity, with the overall index projected to fall to about 53.5 from 54.4 in November. Wall Street expects that decline mainly to be prompted by events in Asia, with falling export orders more than offsetting higher orders from retailers during the Christmas season.

Such an outcome would add weight to the argument that deflationary forces from Asia will act as a counterweight to domestic demand, a belief that had driven the yield on 30-year Treasuries down to 5.9 per cent by the end of last week.

## COMMODITIES By Gary Mead

## Fear of oil price falls may be unfounded

There can be few oil traders who face 1998 with much enthusiasm, given that the big question concerning the final days of 1997 - whether Iraq will resume exporting oil - is still unanswered.

While Iraq has said in principle it will agree to an extension of the UN-brokered deal under which it has been allowed to export some of oil every six months in exchange for food and medicine, the poker-game

over terms has been inordinately protracted. But the final card may soon be on the table.

Robert Mabro, director of the Oxford Institute for Energy Studies, says: "Sadam Hussein has never liked the oil-for-food deal but he has come under enormous internal and external pressure to renew it and he has reluctantly accepted. I think he will continue to play the stop-start game for a while,

"If Iraq resumes exports soon and Saudi production

but we may see something in mid-January."

The outlook for crude oil prices, once Iraqi exports do resume, is bearish but perhaps not as miserable as the more extreme pessimists believe. According to latest research by Goldman Sachs' analysts, whether the deal is \$2bn or \$4bn, oil prices may not be as greatly affected as some have suggested.

"If Iraq resumes exports soon and Saudi production

## CURRENCIES By Simon Kuper

## S Korea may disturb end-of-year torpor

This is usually the week currency traders spend sleeping off Christmas and playing with their new Portfolios. But this year the South Korean won could provide the market with some end-of-year excitement.

The won has jumped about in December as if on a pogostick. It began the month at about 1,200 against the dollar, already a dramatic low, and kept falling to almost 2,000 even though the International Monetary Fund

arranged a \$57bn bailout package for Korea on December 3. Then, on Christmas Eve, the won bounced to 1,500 on news that the IMF and various rich nations would provide \$10bn of the package almost immediately, so that Korea could pay its short-term debts.

The won therefore enters this week with a chance of rising almost as sharply as it had fallen. Not only does Korea now have foreign currency; it is also at last mak-

ing the right political noises. Kim Dae-jung, president-elect, appears to have followed the tactic of campaigning to the left and governing to the right, before the election he attacked the IMF, and now he is supporting all its strictures.

Furthermore, the dramatic fall in the won should boost the November trade balance, due out today. Korea is thought to have shot into trade surplus far sooner after devaluation than eco-

nomic theories about J-curves would forecast. The country's foreign exchange reserves should benefit, further damping fears that Korea would default or at least announce a debt moratorium.

The major currencies are likely to be quiet this week. Thursday is a public holiday in the west, and only the most fanatical traders are expected to work on Friday. US data returns to the limelight after weeks in

## FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Friday, December 26, 1997. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

	£ STG	US \$	D-MARK	YEN	£ STG	US \$	D-MARK	YEN	£ STG	US \$	D-MARK	YEN
	(X 100)	(X 100)	(X 100)	(X 100)	(X 100)	(X 100)	(X 100)	(X 100)	(X 100)	(X 100)	(X 100)	(X 100)
Afghanistan (High)	7,022.27	4750.00	2670.98	3645.93	Gibraltar (G)	1	0.9298	0.9273	74.375	44,000.00	24,895.25	33,000.00
Angola (Low)	0.8627	0.5227	0.3127	0.3127	Guernsey (D)	2,081.515	270.542	157.042	2,070.00	1,382.00	1,082.00	1,082.00
Angola (Med)	0.8627	0.5227	0.3127	0.3127	Greenland (D)	11,787.00	6,735.00	3,610.00	5,180.00	3,245.00	1,272.00	1,074.00
Angola (High)	0.8627	0.5227	0.3127	0.3127	Guernsey (C)	4,026.00	2,700.00	1,622.00	2,074.00	1,382.00	1,082.00	1,082.00
Angola (Low)	0.8627	0.5227	0.3127	0.3127	Guernsey (P)	1,070.00	750.00	450.00	1,070.00	750.00	550.00	550.00
Angola (Med)	0.8627	0.5227	0.3127	0.3127	Guernsey (S)	1,070.00	750.00	450.00	1,070.00	750.00	550.00	550.00
Angola (High)	0.8627	0.5227	0.3127	0.3127	Guernsey (I)	1,070.00	750.00	450.00	1,070.00	750.00	550.00	550.00
Angola (Low)	0.8627	0.5227	0.3127	0.3127	Guernsey (M)	1,070.00	750.00	450.00	1,070.00	750.00	550.00	550.00
Angola (Med)	0.8627	0.5227	0.3127	0.3127	Guernsey (A)	1,070.00	750.00	450.00	1,070.00	750.00	550.00	550.00
Angola (High)	0.8627	0.5227	0.3127	0.3127	Guernsey (B)	1,070.00	750.00	450.00	1,070.00	750.00	550.00	550.00
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Angola (Low)												

## MARKETS: This Week

EMERGING MARKETS By Jonathan Ford

## Caution reigns after crisis

After the recent turmoil, it is hardly surprising investors should end the year more cautious about the outlook for emerging markets, than they were 12 months ago.

What seemed like a containable regional problem in July, when Thailand devalued its currency, has caused the biggest crisis of confidence in the sector since the Mexican peso shock at the end of 1994.

Sharp and unexpected reductions in liquidity around the world made have investors wary of countries that rely heavily on foreign capital inflows. This, by definition, includes most, if not all, emerging economies.

How quickly and how evenly the sector will recover its poise is consequently the theme of most analysts in their forecasts for next year.

Most stress the extent to which Asia's crisis has

shown the divergent, rather than convergent, nature of emerging economies.

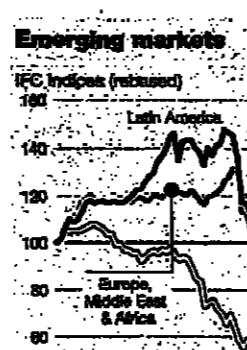
UBS, for instance, distinguishes between sturdy economies suffering from "general asset class angst" and those - mostly Asian - suffering from longer-term and more deep-seated problems. Consequently, reading the economic runes for next year is seen as more important than stock-picking.

"The lesson of 1997 is that emerging markets are driven by economics, pure and simple," says Matthew Merritt, global emerging markets analyst at ING Barings.

Mr Merritt argues that the debt markets will be the most important leading indicator of equity market performance in 1998.

"The first sign of better times ahead will come in the debt markets," he says.

"These are the most sensitive barometers of political



and economic developments."

In Asia, the signals coming from the fixed income markets are almost uniformly negative. Rating agencies continue to downgrade regional sovereign and corporate debt, and investors fear the real prospect of defaults and moratoriums in countries such as Korea and Indonesia.

Uncertainty also surrounds the future of the Japanese economy, seen as crucial to the health of the Asian region. As the year draws to a close, the growing perception is that the government's latest rescue package, announced two weeks ago, is yet more work in progress rather than the finished article.

Although analysts believe the question when to buy back into Asia is perhaps the important one for next year, they argue that it is still too early for an answer.

"At the moment we have no idea of the damage that will be done and we do not know how long interest rates will be kept high to defend currencies," says Charles Brock at Foreign & Colonial.

Mr Merritt observes that it is not possible to identify a sustainable earnings base for corporates in Asia. "We are still going through the phase of downgrades," he says.

Elsewhere, in the more sturdy world, analysts believe the principal markets to watch will be Russia and Brazil, both large economies that were hit heavily when the Asian problems arose in October.

"The issues for Brazil and Russia are two-fold," says Mr Merritt. "On the one hand, they face economic contagion from Asia because currency devaluations have made Asian exports more competitive. Around 40 per cent of Latin American exports compete with those from Asia.

The other problem is financial contagion, which happened because investors drew parallels between Asia and these countries. In both Brazil and Russia, this forced policy responses where interest rates were raised and fiscal policy tightened - measures that are clearly going to have negative implications for economic growth next year."

In both cases, the debt markets show that investors remain extremely wary about the outlook.

Another factor in the performance of emerging markets next year is the impact of Asia's problems on the world's developed economies. Latin American growth, for example, is clearly linked to the health of the US economy.

In recent weeks, a string of large US companies have reported falling earnings as a result of their Asian exposure. The economic consequences of this can still only be guessed at, but ING Barings has shaved its US GDP growth forecast by 0.8 percentage points next year to account for the Asian effect.

"Latin America can do well next year so long as the US holds up," says Mr Merritt. "The same is true for emerging Europe as regards the developed European economies. These seem to have been less affected than the US but there is still likely to be an impact."

One of this year's lessons has been that, despite rising investor sophistication, there is still a tendency to treat emerging markets as a single asset class in times of uncertainty. The extent to which this trend is likely to be reversed will become apparent in the first quarter of 1998, as investors make their initial fund allocations for the year.

## INTERVIEW

## Promise of recovery after Asian turmoil

Although the dust has refused to settle on the banking crisis in Asia, it is possible to discern the outlines of a recovery in the international bond markets.

"Yield spreads on many Asian bonds have hit record levels in the last two weeks, with issues from countries such as Korea widening out to more than 1,000 basis points over Treasuries."

Similarly - although to a lesser extent - non-Asian emerging market borrowers have seen spreads widen by 50 to 150 per cent since the crisis hit the global markets in late October.

In spite of this there are signs the bond markets will return steadily to form in the first quarter of 1998.

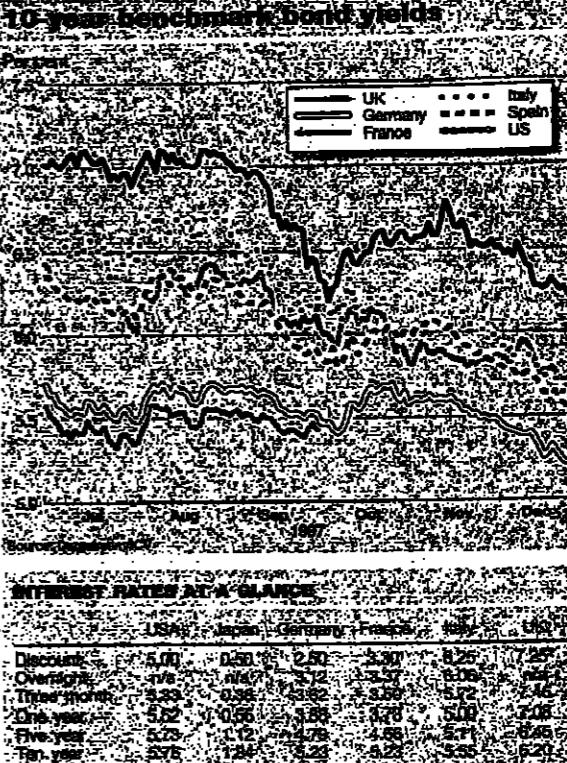
"What a lot of people have overlooked is that the Asian crisis is ultimately good for bonds because it will have a disinflationary impact on the world economy," said Paul Richards, at Merrill Lynch in London. "Interest rates are likely to remain low, which will help stimulate primary activity in the bond markets."

Syndicate officials identify several broad trends in favour of a lively issuance market in 1998 - although most warn that the first few weeks are likely to be quiet owing to uncertainty about events in Japan and South Korea.

First, interest rates in the US are likely to remain low for the next couple of quarters at least. Alan Greenspan, chairman of the US Federal Reserve, has pointedly referred to the disinflationary impact of the turmoil in east Asia.

The continuation of low short-term interest rates in the US should keep the Treasury yield curve flat, with the long-bond remaining at or below 6 per cent. Investors will therefore maintain low cash positions and will resume the epic hunt for

## 10-year bond yields



yield that was so abruptly halted by the Asian crisis in the fourth quarter.

By the same token, borrowers will take advantage of low borrowing costs to resume funding programmes.

"With corporate expansion picking up in Europe and continuing in the US, funding programmes are if anything likely to be stepped up in 1998," said a syndicate head at a US investment bank in London.

Bankers also point out that when the issuance market does recover, it is likely to do so with a bang.

"A lot of borrowers had to postpone offerings because of the turmoil, so there is a large volume of pent-up supply out there waiting for the right moment," said one.

When they come, primary offerings are likely to be met with robust investor demand. The level of retail bond redemptions in the eurobond market is high in December and January, so plenty of Swiss and Belgian retail buyers will be hoping to recycle their investments.

Second, restructuring in the European corporate sector is likely to gather pace. Many US investment banks have placed high stakes on the emergence of a high-yield corporate market in Europe. Although the market remains tiny - with less than \$2bn in junk bond issuance to date - analysts are confident credit plays are the wave of the future.

"It may take a few years to reach the depth and liquidity of the high-yield market in the US, but Europe will take on over the next 18 months," said one syndicate head.

Bond analysts also expect the investment grade corporate sector in Europe to become more mainstream over the next 12 months. Triple A-rated credits such as Nestle, the Swiss multinational, and Abbey National,

public bond auctions to signal their reduced funding requirements. Large borrowers, such as the Federal National Mortgage Association, are planning jumbo bond issues that will act as "surrogates" for government yield curves.

Last, and perhaps most counter-intuitively, Asian governments and corporations are likely for the first time to become mainstream borrowers in the international bond markets. With emergency International Monetary Fund programmes in place in South Korea, Indonesia and Thailand, Asian governments will need long-term capital to refinance short-term borrowings.

Many will be studying the debt management strategies of countries such as Mexico and Brazil, which have been through this mill before. "In 1998 we will see the Latin Americanisation of Asia's debt profile," said one syndicate head.

Meanwhile, Latin America and eastern Europe will no doubt resume 1997's hectic borrowing programmes once conditions allow in 1998. Larger sovereigns, such as Argentina and Brazil, are already seeking mandates for benchmark deals.

Emerging markets: IFC weekly investable price indices

Market	No. of stocks	Dolar terms		
		Dec 24th	% Change over week	% Change on Dec 25
Latin America	(10)	88.00	-3.1	+0.6
Argentina	(2)	1,044.01	-2.3	+0.5
Brazil	(15)	151.01	+2.4	+13.8
Chile	(50)	614.80	-3.8	-0.9
Colombia <sup>a</sup>	(15)	822.50	-1.5	+29.8
Mexico	(52)	758.16	-3.9	+30.0
Peru <sup>a</sup>	(24)	218.06	+0.6	+10.8
Venezuela <sup>a</sup>	(12)	872.63	-1.9	+19.9
Asia	(738)	104.40	-4.3	-38.4
China <sup>a</sup>	(6)	10.73	-0.4	-2.4
South Korea <sup>a</sup>	(14)	20.72	-3.4	-21.2
Philippines	(49)	111.81	+1.6	+1.9
Taiwan, China <sup>a</sup>	(68)	139.74	-4.2	-8.8
India <sup>a</sup>	(72)	82.08	+3.9	+4.2
Indonesia <sup>a</sup>	(61)	31.94	+4.8	-7.5
Malaysia	(157)	88.03	-3.6	-73.9
Pakistan <sup>a</sup>	(24)	241.74	+1.2	+23.5
Sri Lanka <sup>a</sup>	(5)	114.00	-0.2	+18.9
Thailand	(65)	11.14	-1.4	-7.7
Euro/Middle East	(309)	141.82	-0.9	+4.6
Czech Rep	(5)	55.27	+1.3	-21.2
Egypt	(28)	91.78	+0.1	-
Greece	(54)	327.09	-2.8	+35.0
Hungary <sup>a</sup>	(13)	295.94	+0.3	+60.4
Israel	(46)	115.47	-2.3	+15.5
Jordan	(6)	208.92	-1.3	+11.9
Morocco	(11)	131.37	-0.3	-
Poland <sup>a</sup>	(29)	106.93	-3.6	+24.0
Portugal	(20)	209.67	+0.6	+43.5
Russia	(3)	135.95	-2.3	-
Slovakia	(5)	100.16	+4.2	-
South Africa <sup>a</sup>	(77)	177.23	-1.6	-15.0
Turkey <sup>a</sup>	(56)	278.82	+3.4	+87.5
Zimbabwe <sup>a</sup>	(10)	232.63	-8.7	-50.8
Composite	(1,424)	234.83	-2.6	-20.4

Indices are calculated at end-of-week, weekly changes are percentage movement from the previous Friday. Data for Dec 1997/980 except those noted which are (1) Dec 1 1991; (2) Dec 31 1992; (3) Dec 5 1994; (4) Dec 4 1995; (5) Dec 6 1995; (6) Sep 28 1992; (7) Dec 1 1992; (8) Dec 31 1992; (9) Dec 31 1992; (10) July 2 1993.

## Royal Commission on Long Term Care for the Elderly

## Call for Evidence

A Royal Commission has been established to consider the funding of long-term care for elderly people. The Commission, to be chaired by Professor Sir Stewart Sutherland, will carry out its work in about 12 months. It will have the following terms of reference:

"To examine the short and long term options for a sustainable system of funding of long-term care for elderly people, both in their own homes and in other settings and, within 12 months, to recommend how, and in what circumstances, the cost of such care should be apportioned between public funds and individuals, having regard to:

the deliberations of the Government's comprehensive spending review, including the review of pensions;

the implications of their recommendations for younger people who by reason of illness or disability have long-term care needs.

The Commission's recommendations should be costed.

The Commission is asked to give opportunity to all interests likely to be affected by its recommendations to give their views on issues within the terms of reference, and in particular to users and carers."

Written evidence from interested organisations or from individuals is sought by the Commission. The Commission will consider this written evidence, and will decide what further oral evidence is required in the light of the evidence it has received. Written evidence should be sent to:

The Secretary, Royal Commission on Long Term Care for the Elderly, 7th Floor, St Catherines House, 10 Kingsway, London WC2B 6JP.

All other correspondence relating to the Commission and its work should be addressed to The Secretary at the above address. Evidence will be regarded as publishable, unless those who submit it indicate otherwise. However, evidence relating to particular individuals and their circumstances will be treated as confidential.

## Appointments Advertising

appears in the UK edition every Monday, Wednesday

& Thursday and in the International edition every Friday.

For further information please contact:

Toby Finden-Crofts

+44 171 873 4027

General Motors Corporation

Further to the DIVIDEND DECLARATION 10th December 1997. Notice is now given that the following distribution will become payable on or after 19th December 1997 against presentation to the Depository (as below) of Claim Forms listing Bearer Depository Receipts.

General Distribution Per Unit 2.59 Cents

Less 12.5% US Withholding Tax 2.25 Cents

Canceled at 1695 12728 Pennstar

Barclays Bank PLC

BOSS Depository Services,

8 Angel Court, London EC2R 3HT

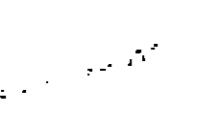
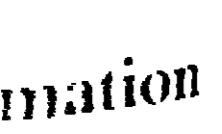
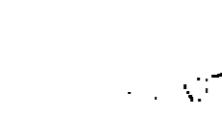
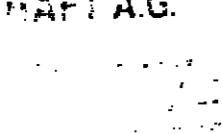
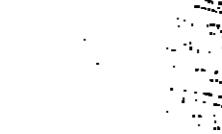
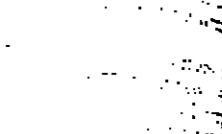
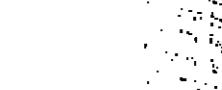
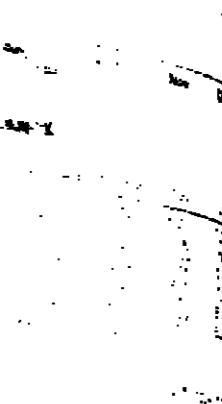
Information

Notice is hereby given that for the six months ending Period from December 29, 1997 to June 29, 1998 (182 days) the Note Rate has been determined at 6.1975% per annum. Interest payable on the relevant interest payment date, June 29, 1998 will be US \$312.61 per US \$10,000 nominal amount.

By: The Chase Manhattan Bank

London, Agent Bank

bond yields









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## GLOBAL EQUITY MARKETS

## US INDICES

	Dec 25	Dec 24	Dec 23	1997 High	1997 Low	Stock comp.	High	Low
Industrials	767.93	768.13	769.17	769.17	761.69	759.31	41.22	
Home Goods	104.85	104.85	104.85	105.12	101.09	105.12		
Transport	3161.99	3171.97	3124.32	3388.27	2222.02	3388.27	13.23	
Utilities	257.50	257.71	252.43	264.10	250.47	264.10	10.33	
DJ Ind. Div. Dow Jones 7743.34 (7787.79) Low 7682.78 (7682.78) (7682.78)	Dow's high 7771.95 (7742.92) Low 7682.14 (7682.14) (7682.14)							
Standard & Poor's Composite	836.80	837.30	832.12	837.79	737.01	837.79	4.40	
Technology	1092.55	1097.44	1084.34	1101.02	852.52	1101.02	3.52	
Financials	114.05	113.82	115.04	120.63	111.83	120.63	7.13	
Others	483.00	482.32	494.05	514.31	474.31	514.31	4.84	
AIGA Corp.	655.27	652.50	650.82	721.00	512.00	721.00	52.20	
NASDAQ Corp.	1811.20	1803.33	1800.91	1785.00	1261.00	1785.00	54.87	
Renault 2000	427.40	421.04	422.03	435.00	388.21	435.00	12.35	

## US DATA

## ■ MARKET ACTIVITY

● Volume (million)

● NYSE

● Nasdaq

● AMEX

● NASDAQ

● NYSE TRADING ACTIVITY

● Volume : 156,857,000

● NYSE TRADING ACTIVITY

